

December Recognition Congratulations to the winners

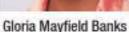
Top **NSDS** Year-To-Date



Anita Mallory











Kathy Helou



Carol Anton



Gloria Castaño







Patricia Turker



Sonia Páez

On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite

Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for December 2015, NSD Area Leadership Development Bonuses and NSD commissions earned on all foreign countries for November 2015.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1 through Dec. 31, 2015.

On-Target for \$850,000 Anita Mallory	
On-Target for \$600,000	
Gloria Mayfield Banks	\$303,078
On-Target for \$550,000	Inner Circle
Jan Harris	
On-Target for \$500,000	Inner Circle
Kathy Helou	\$272,028
Carol Anton	
Gloria Castaño	
Karen Piro	263,853
Lisa Madson,	
On-Target for \$450,000	Inner Circle
Patricia Turker	\$232,388
Sonia Páez	228,123
On-Target for \$350,000	Inner Circle
Lupita Ceballos	\$193,704
Cheryl Warfield	183,583
Stacy James	
Pamela Waldrop Shaw	

On-Target for \$325,00	
Debi Moore	\$174,515
Cindy Williams	173,862
Sherry Windsor	172,539
Karlee Isenhart	169,399
On-Target for \$250,000	Diamond Circle
Mary Diem	\$148,695
Judie McCoy	148,332
Sara Pedraza-Chacón	
Dayana Polanco	145,279
SuzAnne Brothers	132,755
Lia Carta	127,059
Anabell Rocha	
On-Target for \$200,000	Diamond Circle
Linda Toupin	\$123,557
Julianne Nagle	121,549
Mary Estupiñan	
Dawn Dunn	119,631
Sandy Valerio	117,813
Dacia Wiegandt	
Diane Underwood	115 272

5,464	Julia Burnett	113,079
	Anita Tripp Brewton	112,004
le	Connie Kittson	108,283
4,515	Kristin Myers	107,749
3,862	Cindy Fox	106,481
2,539	Kerry Buskirk	
9,399	Kay Elvrum	105,414
	Cyndee Gress	
ircle	Jamie Cruse-Vrinios	103,384
8,695		
8,332	On-Target for \$150,000	Gold Circle
7,016	Davanne Moul	\$98,419
5,279	Maria Monarrez	97,930
2,755	Vivian Diaz	97,207
7,059	Lily Orellana	
5,325	Julie Krebsbach	95,872
	Shannon Andrews	95,029
ircle	Ada García-Herrera	93,280
3,557	Alicia Lindley-Adkins	91,474
1,549	Consuelo Prieto	90,987
1,020	Monique Balboa	89,455
9,631	Maureen Ledda	
7,813	Evelinda Diaz	87,660
5,519	Mayuli Rolo	87,415
5,272	Yvonne Lemmon	

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Kerry Buskirk	105,74
Kay Elvrum	
Cyndee Gress	104,33
Jamie Cruse-Vrinios	
On-Target for \$150,000	Gold Circle
Davanne Moul	\$98,41
Maria Monarrez	
Vivian Díaz	97,20
Lily Orellana	95,96
Julie Krebsbach	95,87
Shannon Andrews	
Ada García-Herrera	93,28
Alicia Lindley-Adkins	
Consuelo Prieto	90,98
Monique Balboa	89,45
Maureen Ledda	87,93
Evelinda Díaz	87,66
Mayuli Rolo	
Yvonne Lemmon	

Sue Pankow	84.535
Jan Thetford	83,971
Valerie Bagnol	
Gloria Báez	
Cathy Bill	83,309
Candace Laurel Carlson	
Pam Klickna-Powell	
Tammy Crayk	82.758
Morayma Rosas	
Lisa Állison	
Pam Ross	80,301
Michelle Sudeth	
Joanne Bertalan	
Susan Hohlman	
Pamela Fortenberry-Slate	
Scarlett Simpson	76.069
Scarlett Simpson	75,046
On-Target for \$125,000	Cold Circle
Auri Hatheway	
Partition of the second	10 1. T. 1 W

On-Target for \$125,000	Gold Circle
Auri Hatheway	\$74,792
Pam Higgs	74,501
Gay Hope Super	
Leah Lauchlan	73,706
Crystal Trojanowski	73,621
Lara McKeever	

Jeanie Martin	72,517
Somer Fortenberry	70,694
Diana Sumpter	
Phyllis Pottinger	
Kate DeBlander	
Kimberly Copeland	
O'Nelly Encarnación	
Rosibel Shahin	
Carmen Hernández	67,991
Elizabeth Muna	
Juanita Gudiño	
Rebbecca Evans	
Janis Z. Trude	65,786
Alia Head	
Diane Mentiply	
Noelia Jaimes	
Deb Pike	
Luzmila Abadia Carranza	
Sue Wallace	63,664
Kim McClure	
Ruth Everhart	63,527
Lynnea Tate (debuted 7/15)	63,240
Shelly Gladstein	62,844
Alma Orrostieta	62,502

Monthly Commissions And Bonuses

Listed are NSD commissions above \$10,000 earned in December by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are **not** included in these amounts.

Emerald

Lilloraid	
1. Gloria Mayfield Banks***	\$78,250
2. Patricia Turker**	52,216
3. Judie McCoy*	40,804
4. Sonia Páez**	
5. Dayana Polanco*	30,225
6. Diane Underwood	24,039
7. Julianne Nagle*	
8. Dacia Wiegandt*	22,343
9. Jamie Cruse-Vrinios	
10. Kerry Buskirk*	
11. Maureen S. Ledda*	18,826
12. Mayuli Rolo*	18,390
13. Pam I. Higgs	
14. Anita Tripp Brewton*	17,775
15. Evelinda Diaz*	17,633
16. Sonia Bonilla	17,506
17. Tammy Crayk	17,265
18. Monique Balboa	16,936
19. Pam Klickna-Powell	
20. Rosibel Shahin*	15,639
21. Pamela E. Tull	
22. Ada García-Herrera*	15,236
23. Auri Hatheway	15,154
24. Sue Wallace	15,068
25. Cristi Ann Millard	14,477
26. Mairelys López	14,073
27. Kirk Gillespie	13,401
28. Kym A. Walker*	13,284
29. Joanne R. Bertalan*	
30. Luzmila E. Abadia Carranza*	
31. Kathy P. Oliveira	12,624
32. Jill D. Davis	
33. Nancy Moser-Hogan	11,868
34. Diane Bruns	11,664
35. Crisette M. Ellis	
36. Sabrina Goodwin Monday	11,085

37. Hoya Mattis	10,974
38. Gillian H. Ortega	10,864
39. Maureen Myers	10,722
40. Noelia Jaimes*	10,308
41. Natalie Privette-Jones	
42. Mary Beissel	10,032
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Diamond

\$87,973
51,213
49,017
42,363
32,468
30,147
25,534
24,674
23,369
22,466
21,078
20,820
20,355
18,934
18,539
18,106
17,747
17,537
17,501
16,154
16,079
15,818
14,786
13,973
13,914
13,343
13,201
13,092
13,020

31. Alia L. Head	12,890
32. Marixa González	12,405
33. Rebbecca Evans*	12,403
34. Sharon L. Buck	11,374
35. Rosa Carmen Fernáni	dez11,264
36. Vicki Jo Auth	10,80
37. Heidi Goelzer	10,792
38. Karen B. Ford	10,620
39. Vernella Benjamin	
40. Margaret Bartsch	10,399
41. Dorothy D. Boyd	
42. Robin Rowland	
43. Rosa Bonilla*	10.109

Ruby

30. Julia Mundy.....

TUDY	
1. Jan Harris**	\$58,061
2. Carol Anton**	55,888
3. Cindy A. Williams*	
4. Sherry Windsor**	33,127
5. Karlee Isenhart*	31.284
6. Stacy I. James**	30,677
7. Linda C. Toupin	27,679
8. Lia Carta**	
9. Michelle L. Sudeth*	
O. Mary C. Estupiñan*	
1. Anabell Rocha*	
2. Sandy Valerio*	
3. Kim L. McClure	
4. Cindy Fox*	18.768
5. Julie Krebsbach*	
6. Gloria Báez*	18,039
7. Cathy Bill*	17.493
8. Jan L. Thetford	
9. Brenda Segal*	
20. Candace Laurel Carlson*	

21. Crystal Trojanowski	15,16
22. Juanita Gudiño	14,213
23. Brittany Kaps*	14,19
24. Kate DeBlander	14,040
25. Amie N. Gamboian	
26. Tammy A. Vavala	
27. Kathy Rodgers-Smith	
28. Lily Gauthreaux	
29. Deb Pike	
30. Lara F. McKeever	
31. Sherril L. Steinman	
32. Cecilia C. James	
33. Elizabeth Muna*	
34. Patty J. Olson	11,507
35. Gena Rae Gass	
36. Maria Flores	10,900
37. Maria Aguirre	10,80
38. Lynda Jackson*	
39. Esther Whiteleather	10,518
40. Tammy Romage	
41. Vicky L. Fuselier	
42. Sherry A. Alexander	

Sapphire

Ouppillio	
1. Kathy Helou***	\$47,279
2. Lupita Ceballos**	39,294
3. Debi R. Moore*	37,441
4. Cheryl Warfield**	35,874
5. Sara Pedraza-Chacón*	32,651
6. Vivian Diaz*	26,256
7. SuzAnne Brothers*	25,773
8. Cyndee Gress*	20,654
9. Kristin Myers*	19,429
10. Davanne D. Moul*	19,374
11. Alicia Lindley-Adkins*	19,011
12. Valerie J. Bagnol*	

13. Phyllis Pottinger* 16,14 14. Kimberly R. Copeland 15,73 15. Consuelo R. Prieto* 15,36 16. Scarlett Simpson* 15,13 17. Pamela A. Fortenberry-Slate* 14,66 18. Lupita Diaz 14,40 19. Magdalena Nevárez* 14,20 20. Morayma Rosas 14,13 21. Paola J. Ramírez 13,93 22. Somer Fortenberry 13,63 23. Debra M. Wehrer 13,60 24. LaRonda L. Daigle 13,54 25. Diane L. Mentiply 12,41 26. Janis Z. Trude 12,41	
14. Kimberly R. Copeland 15,73 15. Consuelo R. Prieto* 15,36 16. Scarlett Simpson* 15,13 17. Pamela A. Fortenberry-Slate* 14,63 18. Lupita Diaz 14,40 19. Magdalena Nevárez* 14,20 20. Morayma Rosas 14,11 21. Paola J. Ramírez 13,93 22. Somer Fortenberry 13,63 23. Debra M. Wehrer 13,61 24. LaRonda L. Daigle 13,54 25. Diane L. Mentiply 12,43	48
15. Consuelo R. Prieto* 15,36 16. Scarlett Simpson* 15,13 17. Pamela A. Fortenberry-Slate* 14,69 18. Lupita Diaz 14,40 19. Magdalena Nevárez* 14,20 20. Morayma Rosas 14,19 21. Paola J. Ramírez 13,93 22. Somer Fortenberry 13,63 23. Debra M. Wehrer 13,60 24. LaRonda L. Daigle 13,54 25. Diane L. Mentiply 12,43	22
16. Scarlett Simpson* 15,13 17. Pamela A. Fortenberry-Slate* 14,63 18. Lupita Diaz 14,44 19. Magdalena Nevárez* 14,23 20. Morayma Rosas 14,13 21. Paola J. Ramírez 13,93 22. Somer Fortenberry 13,63 23. Debra M. Wehrer 13,63 24. LaRonda L. Daigle 13,54 25. Diane L. Mentiply 12,43	
17. Pamela A. Fortenberry-Slate* 14,63 18. Lupita Diaz 14,44 19. Magdalena Nevárez* 14,20 20. Morayma Rosas 14,13 21. Paola J. Ramírez 13,93 22. Somer Fortenberry 13,63 23. Debra M. Wehrer 13,60 24. LaRonda L. Daigle 13,54 25. Diane L. Mentiply 12,43	36
18. Lupita Diaz 14,40 19. Magdalena Nevárez* 14,20 20. Morayma Rosas 14,19 21. Paola J. Ramírez 13,90 22. Somer Fortenberry 13,60 23. Debra M. Wehrer 13,60 24. LaRonda L. Daigle 13,50 25. Diane L. Mentiply 12,40	
19. Magdalena Nevárez* 14,20 20. Morayma Rosas 14,15 21. Paola J. Ramírez 13,93 22. Somer Fortenberry 13,63 23. Debra M. Wehrer 13,60 24. LaRonda L. Daigle 13,54 25. Diane L. Mentiply 12,43	
20. Morayma Rosas 14,19 21. Paola J. Ramírez 13,90 22. Somer Fortenberry 13,60 23. Debra M. Wehrer 13,60 24. LaRonda L. Daigle 13,50 25. Diane L. Mentiply 12,40	38
21. Paola J. Ramírez 13,93 22. Somer Fortenberry 13,63 23. Debra M. Wehrer 13,64 24. LaRonda L. Daigle 13,54 25. Diane L. Mentiply 12,43	54
22. Somer Fortenberry 13,63 23. Debra M. Wehrer 13,60 24. LaRonda L. Daigle 13,54 25. Diane L. Mentiply 12,43	
23. Debra M. Wehrer 13,60 24. LaRonda L. Daigle 13,50 25. Diane L. Mentiply 12,40	
24. LaRonda L. Daigle	15
25. Diane L. Mentiply12,4	
	71
Z0 Jans / made 12.4	
27. Diana Heble	
28. Alma Orrostieta	50
29. Heather A. Carlson	
30. Lorraine B. Newton11,78	
31. Julie Weaver11,55	32
32. Dawn Otten-Sweeney11,5	
33. Ruth L. Everhart	
34. Angie S. Day*11,09	16
35. Elaine Kimble Williams10,90	
36. Glinda McGuire*	
37. Jane Studrawa	38
38 Kelly McCarroll 10.70	

^{*} Denotes Senior NSD

^{**} Denotes Executive NSD *** Denotes Elite Executive NSD

Mary Kay Angels/Ángeles Mary Kay

December/Diciembre 2015

Top National Sales Directors — Commissions and Bonuses/Primeras DNVs: Comisiones y gratificaciones







Anita Mallory \$87,973 Diamond



Jan Harris \$58,061 Ruby



Kathy Helou \$47,279 Sapphire

Primera Unidad - Producción estimada al menudeo

EMERALD/ESMERALDA — Stacey Craft, Go Give Area	\$78,107
DIAMOND/DIAMANTE - Cristina Hernandez, L. Allison Area	\$87,108
RUBY/RUBÍ — Perpetua Asu-Eze, Go-Give Area	\$125,537
SAPPHIRE/ZAFIRO — Yudid Hernandez, L. Ceballos Area	\$104 216

Top Unit - Estimated Retail Production/

EMERALD/ESMERALDA — Stacey Craft, Go Give Area	\$78,107
DIAMOND/DIAMANTE — Cristina Hernandez, L. Allison Area	\$87,108
RUBY/RUBÍ — Perpetua Asu-Eze, Go-Give Area	\$125,537
SAPPHIRE/ZAFIRO — Yudid Hernandez, L. Ceballos Area	\$104,216

Top Unit Builders/ Primeras Impulsoras de Unidad

December/Diciembre 2015

New Unit Members/ Nuevas integrantes de unidad

Emerald/Esmeralda

Tammy Sue Moretti	23
Emily Sujey Vijil	22
Nelly Nohemi Aguilera Ramirez	20

Diamond/Diamante

Terri Lewis	.20
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Top Sales Director — Personal Sales/ Primera Directora de Ventas: Ventas Personales

EMERALD/ESMERALDA — Elizabeth McKinney, Go Give Area	\$38,608
DIAMOND/DIAMANTE - P. J. Baunach, K. Piro Area	\$20,463
RUBY/RUBÍ — Cheryl Lueck, Go Give Area	\$24,157
SAPPHIRE/ZAFIRO — Jim Cundiff, Go Give Area	\$17,299

These Independent National Sales Directors, Independent Sales Directors and

Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team or unit members in their Seminar areas in December 2015./Estas Directoras Nacionales de Ventas Independientes, Directoras

de Ventas Independientes y Consultoras de Belleza Independientes lograron las comisiones, gratificaciones o la producción más altas o tuvieron el mayor número de nuevas integrantes de equipo o integrantes de unidad en sus áreas de Seminario en

Top Beauty Consultant — Personal Sales/ Primera Consultora de Belleza: Ventas Personales

EMERALD/ESMERALDA — Yuko Yasuma, M. Brandenburgh Unit, Go-Give Area\$17	,791
DIAMOND/DIAMANTE - Kimberly Cera, A. Fry Unit, Go Give Area	,128
RUBY/RUBÍ — Wanda Nelson, D. Buttrey Unit, Go Give Area\$27	,946
SAPPHIRE/ZAFIRO — Sue Guest, S. Anderson Unit, S. Brothers Area\$14	.587

Top Team Builder/Primera Impulsora de Equipo

New Team Members/Nuevas integrantes de equipo

EMERALD/ESMERALDA — Sales Director Cindy O'Connell, K. Oliveira Area	12
DIAMOND/DIAMANTE — Brielle Good, V. Hensel Unit, L. Tate Area	13
RUBY/RUBÍ — Sales Director Traci Van Zandt, Go Give Area	11
SAPPHIRE/ZAFIRO — Sales Director Emily Lopez, Go Give Area	14

Independent Sales Directors with 20 or more new unit members for December 2015./ Directoras de Ventas Independientes con 20 o más nuevas integrantes de unidad en diciembre de 2015.

Ruby/Rubí

diciembre de 2015.

Traci Nicole	Van	Zandt20
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neanonda H. Johnson Gray	
ertilia Corral	29
udid Hernandez	25
erendira Garcia	22
laudia G. Rivera	
essica Scolaertha C. Zapata	22
ertha C. Zanata	20

Meet Your NSDs/Conoce a tus DNVs

Be sure to visit the Mary Kay InTouch® website for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the "Meet Your NSDs" link under the Heritage tab. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?/Asegúrate de visitar el sitio electrónico Mary Kay InTouch® para leer inspiradoras historias de éxito de las Directoras Nacionales de Ventas Mary Kay Independientes. Haz clic en el enlace "Conoce a tus DNVs" bajo el separador "El Legado". Puedes buscar las historias de DNVs por nombre, ciudad, estado, Seminario o por ocupación anterior. ¿Por qué no compartir sus historias con integrantes de equipo potenciales?

For complete qualifications, rules and regulations regarding the awards and achievements on pages 8 – 12, go to Mary Kay InTouch®./Para los requisitos, reglas y reglamentos completos sobre premios y logros de las páginas 8 – 12, ve a Mary Kay InTouch®.

"WITHIN APPLAUSE" MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR EMAIL, YOU SHOULD CONSIDER WHETHER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND REGULATIONS. FOR MORE INFORMATION ON THIS SUBJECT, YOU CAN GO TO THE MARY KAY INTOUCH® WEBSITE AND CLICK ON "TAX AND LEGAL" IN THE DROP-DOWN MENU, WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVOID ANY ISSUES WITH THESE TYPES OF REGULATIONS./DENTRO DEL CONTENIDO DE LA REVISTA APLAUSOS™, PERIÓDICAMENTE PUEDES ENCONTRAR ARTÍCULOS QUE SUGIERAN EL DESARROLLO DE EQUIPO DE TU NEGOCIO A TRAVÉS DE LA COMUNICACIÓN CON PERSONAS RECOMENDADAS Y/O CON INVITADAS POTENCIALES A TUS PRÓXIMAS CLASES DEL CUIDADO DE LA PIEL U OTROS EVENTOS. ANTES DE COMUNICARTE CON ESTAS PERSONAS POR VÍA TELEFÓNICA O CORREO ELECTRÓNICO, DEBERÁS CONSIDERAR SI ESTAS COMUNICACIONES ESTÁN EN CONFORMIDAD CON LAS LEYES Y REGLAMENTACIONES ESTATALES Y/O FEDERALES RELACIONADAS CON LAS LLAMADAS TELEFÓNICAS O MENSAJES DE CORREO ELECTRÓNICO COMERCIALES NO DESEADOS, CONOCIDAS EN INGLÉS COMO DO-NOT-CALL LAWS Y SPAM LAWS, PARA OBTENER MÁS INFORMACIÓN SOBRE ESTE TEMA, PUEDES VISITAR EL SITIO ELECTRÓNICO MARY KAY INTOUCH® Y HACER CLIC EN EL ENLACE "IMPUESTOS Y ASUNTOS LEGALES* EN EL MENÚ DESPLEGABLE. EN CASO DE QUE SE PRESENTE CUALQUIER DUDA, MARY KAY INC. SIEMPRE RECOMIENDA EL CONTACTO CARA A CARA, LO CUAL PUEDE AYUDARTE A EVITAR PROBLEMAS CON ESTE TIPO DE REGLAMENTACIONES.

Diamond/Diamante

B. Vasquez Unit

A. Styer Unit

Congratulations to the winners/Felicidades a las ganadoras

B. Bledsoe Unit

New Debuts/ Debutes

October/Octubre 2015



D. Robina Unit

Not pictured:/Sin foto: Ekoyata Audrice Aikens, Houston, M. Tafesse Unit; Corey Akin, Dannemora, N.Y., A. Muller Unit; Jenee Bishop, Mishawaka, Ind., R. Clark Unit; Frances Kimbrough Bowers, Houston, R. Camp Unit; Cynthia Lucille Brandenburg, Rock Hill, S.C., C. Carper Unit; Juana M. Del Cid, Salem, Va., E. Valdez-Cruz Unit; Shannon Downer, Union City, Ga., C. Tillman Unit; Lauren Garbe, Hiram, Ga., J. Brownfield Unit; Ann Marie Hubbard, Saint Augustine, Fla., N. Huckabee-Stanley Unit; Jamie Leigh Jones, Grand Island, Neb., A. Krafka Unit; Carly Rae Kammers, Norton Shores, Mich., M. Ayers Unit; Isadora Lartundo, Rome, Ga., K. Sharpe Unit; Kira Marie Lazore, Spokane, Wash., J. Jablonski Unit; Maira Lemus, Charlotte, N.C., A. Ramos Unit; Mindy Marie Lockwood, Newfield, N.Y., K. Rosetti Unit; Cristina Lozano, Charlotte, N.C., E. Calvo Unit; Nicole Mattel, Juana Diaz, P.R., A. Pagan Unit; Virgen Victoria Ortiz, Katy, Texas, V. Hyba Unit; Leticia Ramos, Lawrenceville, Ga., I. Padilla-Hernandez Unit; Guadalupe Rodriguez, Corona, N.Y., M. Siguenza Unit; Tiffany Mae Rosenbaum, Valparaiso, Ind., M. King Unit; Maria Teresa Sandavol, Ridgewood, N.Y., E. Bermeo Unit; DuAnne Kay Seeley, Fairhope, Ala., P. Shaw Unit; Catherine Marie Taylor, Atlanta, C. King Unit; Georgina Torres, Lancaster, S.C., E. Marcial Unit; Claudia Valle, Chicago, E. Corral Unit; Desi Ventura, Brooklyn, N.Y., S. Usmanova Unit.

A. Jones Unit

Triple Crown/ Triple Corona December/Diciembre 2014



Krystle Gomez Cedar Hill, Texas

L. Allison Area

Lizbeth Longoria Guymon, Okla. M. Monarrez Area



Not pictured:/Sin foto: Funmi Elizabeth Otusajo, Randallstown, Md., Diamond Go Give Area; Berenice Sanchez, Roseville, Calif., Diamond Go Give Area.

Dean's List/ Lista del Decano December/Diciembre 2014



Cedar Hill, Texas L. Allison Area Diamond Seminar

LaFerry Broken Arrow, Okla. K. Warner Area Sapphire Seminar

Pearland, Texas D. Polanco Area Emerald Seminar

Honors Society/ Sociedad de Honor

December/Diciembre 2014



Guymon, Okla. Spring, Texas H. Goelzer Area M. Monarrez Area

Milan, Pa. Diamond Go Give Area

Not pictured:/Sin foto: Funmi Elizabeth Otusajo, Randallstown, Md., Diamond Go Give Area; Berenice Sanchez, Roseville, Calif., Diamond Go Give Area; Casey Lynn Stucker, Fort White, Fla., K. Sharpe Area.

Fabulous 50s/ Fabulosos 50 June/Junio 2015



Lauren Garbe

Castillo-Velazquez Sanford, N.C. Go Give Area

Juana Marleny Del Cid

Michelle Freeman Marietta, Ga. K. Ford Area

El Cajon, Calif. K. Piro Area

Avoca, Ind. G. Super Area

Jamie Leigh Jones

Not pictured:/Sin foto: Olivia Flores-Vizcarra, Lynnwood, Wash., A. Mallory Area Erica Osley, Royston, Ga., K. Sharpe Area; Jennifer Mae Pitzer, Lancaster, Ky., Go Give Area; Ana Luisa Vargas, Tracy, Calif., Go Give Area.

On the Move/ En Acción October/Octubre 2015

New Team Leaders/ Nuevas Líderes de Equipo

December/Diciembre 2014

Grand Achievers/ Gran Ganadoras

December qualifiers/ Calificadas en diciembre 2015

Julia K. Adamson Taira L. Alderman Lisa A. Bowell Mary L. Buxton Iris Cabrera-Larios Saide C. Calixto Elpidia Calletano Eleonora Calvin Jennifer Chitwood Liz Corwine

Consultants/ Consultoras

Debbie Antonowich Angie Renae Bishop Darlene Bourque Erin Danielle Brown Judith Bustillo April Anne Butler Estela Cameron Breana Ashley Carlson Rosa Neli Ceballos Danielle Evans Janis Francis Brenda L. Gonzalez Diane F. Herris Omolade Khadijat Ibrahim Melissa Ruth Kite Emilie Irene Rawlings Ashley C. Runyan Josilyn Ann Taylor

Rebecca Crouch Dawn DiManna Mabel Duarte Ashley M. Duffield Elnara Eyvazova Susan S. Garcia Mary Glandon Guadalupe Gomez Felicia Greer Norma Y. Hernandez

> Rosa Alicia Villa* Kimberly D. Wade*

Sales Directors/ Directoras de Ventas Catherine A. Abbott Amber Christa Arthur P.J. Baunach* Carol Bell Kinisha Evans Britton* Judy Buehner Connie Burks Kimberly Carlin* Elaine C. Chandler Edrenia G. Coleman* Angela W. Colson Cynthia J. Elliott* Heidi L. Endicott Teresa Farley-Severson*

Karina Fernandez

Mary E. James Abi Jones Linda K. Kelley Bliss C. Larkin America Lopez Floridalma Mejia Gaby Montano Monica Munoz Fazeeda Narayan Jycenta L. Nielsen

Erika Flores Olivia Flores-Vizcarra Michelle M. Gainer-Stripe Gloriann Alice Gillespie Blanca Gonzalez Ann Gossi* Cindy Hadel* Julie Hattabaugh* Donna K. Hattersley Blanca E. Heras Leon* Imelda Hernandez Sandy Hutson Maria Aracelis Jauch Sabrina C. Johnson Kamber Dawn Johnston Bernadine Jones Marcy A. Keller* Linda Kieper

Alecia Peters Theresa Petska Viridiana Pineda Olinda Pryor Connie Reed Lesbia Y. Ruano de Nova Estela Ruiz lla Shumway Prudencia Sotelo

Mary Olawuyi

Maricela Medrano

Sandy Lillie Barbara E. Lindquist Cassandra J. Lopez Maria Teresa Lozada Gretchen MacArthur* Mary Maxum Lindley Tracey McInnes Diana Olds-Overton* Heriberta Castro Orozco Terry Presley Kathy M. Ray* Jamie Alice Riley Josefa E. Rosario Laurie B. Rowell* Lilia Sanchez Julia H. Santos Pat Schlotfeldt* Patricia Schneider Carol A. Short

Melissa S. Stuckey Estacia Taylor Shania L. Thorpe Corie R. Toombs Olivia Torrez Sandra Velasquez

Virgen Victoria Ortiz

Bette J. Stokka Karen M. Storbeck* Denise J. Surber Wendy Kaye Taylor* Maria Gloria Teran de Vallejo Vicki Thomas* Dania Turcios Christine L. VanAckeren Luz Velazquez Jeannie West* Alicia West Fancher Stephanie Wilson Tara L. Woodford

*Denotes requalified driver./ Denota conductora recalificada.

First Gold Medal/Primera Medalla de Oro

December/Diciembre 2014

New Team Members/
Nuevas integrantes de equipo
April Butler, C. Humble Unit5
Laura Cabral, J. Messore Unit5
Karen Catt, K. Erdmann Unit6

Dawn DiManna, M. Keller Unit......6

1	Felicia Greer, T. Lewis Unit	6
1	Trish Hines, K. Trimberger Unit	
	Vivian Holmes, A. Newman Unit	
	Abi Jones, B. Brinkley Unit	
	Kimberly Kernohan, A. Michalak Unit	
	Viridiana Pineda, I. Smith Unit	
		ं

Jodi Lynne Kiko'

Olinda Pryor, M. Gonzalez Unit5
Blanca Tobar, N. Castillo Unit5
Cheryl White, X. Blythe Unit5
Christen Winton, A. Krafka Unit5
Tracie Wyatt, R. Tilley Unit7

13% Club/ Club del 13%

December/Diciembre 2014

Congratulations to the top 25 Independent Beauty Consultants and Independent Sales Directors in the Diamond area earning 13 percent personal team commissions. They placed a personal minimum \$600 wholesale Section 1 order and had at least five personal team members each place a minimum of \$225 in wholesale orders during December./Felicitaciones a las primeras 25 Consultoras de Belleza Independientes y Directoras de Ventas Independientes en el área Diamante que ganaron las comisiones del 13% por equipo personal. Éstas hicieron un pedido personal mínimo de \$600 de la sección 1 al mayoreo y tuvieron por lo menos cinco integrantes de equipo personal que hicieron cada una pedidos por un mínimo de \$225 al mayoreo en diciembre.

Sales Director Remona Griman\$2,680	Amy Kay Bruns, A. Krafka Unit1,559
	Sales Director Jessica Ann Alcala1,555
Sales Director Cristina Ann Hernandez2,633	Sales Director Cheryl Ann Owensby-Roberts 1,523
Sales Director Titilayo Felicia Otusajo2,622	Sales Director Mary Kathryn King1,496
Sales Director Lucrecia Aguirre2,117	Sales Director Karime Rosas1,496
Sales Director Dana Davis-Armstead	Nhu Nguyen, E. Ezekiel Farquhars Unit1,431
Sales Director Amy Kemp1,887	Sales Director Audrey K. MacDowall1,385
Sales Director Bisola Gbadamosi	
Sales Director Maria de Jesus Ramales1,605	Rosa Alicia Villa, M. Ramírez Bravo Unit1,313

Sales Director Rhonda Jean Taylor1,285
Sales Director Claudia Chavez1,277
Fazeeda Narayan, R. Mohan Unit1,268
Sales Director Celeste Byrd1,264
Mary Olawuyi, K. Holman-Kirk Unit
Sales Director Terri J. Beckstead
Sales Director Shelly Palen1,245

Diamond/Diamante

Achievement Circle/ Círculo de Logros

December/Diciembre 2015

Ranking of the top 100 Independent Sales Directors in the Diamond area based on their December 2015 estimated unit retail production./Clasificación de las primeras 100 Directoras de Ventas Independientes en el área Diamante según su producción de unidad estimada al menudeo de diciembre de 2015.

Cristina Ann Hernandez\$104,802	Shelly Palen52,989	Deborah Dudas45,344	Gayle Lenarz Kolsrud40,631
Raiyman Mohan82,975	Krista Erdmann51,446	April Christine Hutchinson45,327	Kym D. Holman-Kirk40,322
Marsha Morrissette	Leanne Sexton51,370	Cheryl Ann Owensby-Roberts44,905	Rebecca Tilley40,274
Cindy Machado-Flippen67,984	Amanda Blair Michalak51,177	Bisola Gbadamosi44,855	Susan M. McCoy39,801
Gerri Anne Morris62,810	Claudia Chavez51,158	Soledad Herrera44,418	Ashley S. Orr39,775
Ellen Ezekiel Farquharson61,720	Donna K. Smith51,115	Marissa Marie Robinson44,138	Pat A. Nuzzi39,726
Priscilla McPheeters61,008	Terri J. Beckstead51,005	Nancy Mariana Castillo43,767	Kathy M. Viola39,152
Christi G. Campbell60,583	Mariann Biase Mason50,971	Denise M. Cadenhead43,742	Lisa A. Stengel38,761
Sylvia Limon Martinez60,137	Melissa R. Hennings50,793	Kim A. Messmer43,726	Blythe Jolee Egbert38,357
Sherrie Clark Purvis59,036	Nancy Fox Castro50,693	Rhonda Jean Taylor43,310	Kathy R. Bullard38,337
Maria Siguenza58,821	Lucrecia Aguirre50,372	Sarah Elizabeth Perdue43,305	Candace Nicole Holte38,239
Mary Kathryn King58,144	Dana Davis-Armstead50,086	Suzanne T. Young43,290	Amy Hanifl38,197
Stephanie Audino58,018	Paula Kelsch49,928	Lisa A. Raupp43,171	Christy Bigham38,146
Nicki R. Hill57,964	Mileta K. Kinser49,597	Marty Wynn42,903	Nita Ann Godwin38,051
Annaka Krafka 57,536	Audrey K. MacDowall49,172	Betty Grant42,868	Amy Zietlow37,981
Amy Kemp57,111	Remona Griman48,748	Connie L. Russo42,798	Lori M. Langan37,959
Marni McKenna Hendricks56,724	Terri Lewis47,829	Gertie Janda42,739	Stephanie A. Grogoza37,907
Julie Neal56,632	Susie Moore47,448	Karime Rosas42,218	Stephanie A. Richter37,881
Jennifer Messore56,549	Karen A. Jorgenson47,355	Joan Margaret Farrell41,651	Linda T. Cartiglia37,864
Mary Strauss56,326	Joy H. Rentz46,747	Julia Cruz Martinez41,388	Carol Lee Johnson37,685
Beth Brinkley55,770	Celeste Byrd46,463	Petie L. Huffman41,320	Allison Fuller37,606
Mery Carina Ramirez Bravo55,304	Deborah S. Bailye46,241	Carrie Bloink41,278	Evitelia Valdez-Cruz37,564
Alicia Borkowska54,202	Beth L. Gallagher46,115	Mary P. Creech41,106	Sheryl Peterson
Julie A. Griffin53,230	Angela J. Fry45,903	Marjorie A. Means41,088	Estela Scanio37,446
Tawnya Krempges53,087	Titilayo Felicia Otusajo45,576	Menina M. Givens41,063	Lorna Walker37,422

Commission Circle/ Círculo de Comisiones

December/Diciembre 2015

Independent Sales Directors who earned the top 100 commissions and bonuses in the Diamond area in December 2015. Names in bold print earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission./ Las Directoras de Ventas Independientes que ganaron las Primeras 100 comisiones y gratificaciones en el área Diamante en diciembre de 2015. Los nombres en negrillas son quienes ganaron la comisión máxima del 13 por ciento de Directoras de Ventas más el 13 por ciento máximo de comisión por reclutas personales.

Cristina Hernandez \$18,742	Bisola Gbadamosi 10,778	Alicia Borkowska 9,294	Stephanie Brooke Heusman 8,424
Raiyman Mohan 15,669	Cheryl Ann Owensby-Roberts10,735	Terri Lewis 9,220	Susie Kopacz 8,406
Annaka Krafka 13,866	Sherrie Clark Purvis 10,734	Mileta K. Kinser 9,203	Mary P. Creech 8,405
Paula Kelsch	Karime Rosas	LaChelle M. Seleski 9,163	Paula Grabau-Friedt 8,402
Marsha Morrissette 12,565	Audrey K. MacDowall	Karen A. Jorgenson 9,065	Kathy R. Bullard 8,382
Amy Kemp 12,524	Stephanie Audino 10,557	April Christine Hutchinson 9,040	Mariann Biase Mason 8,364
Cindy Machado-Flippen12,379	Leanne Sexton	Lisa A. Raupp	Denise M. Cadenhead 8,357
Terri J. Beckstead 12,005	Lucrecia Aguirre 10,446	Melissa R. Hennings 9,015	Carolyn Thompson 8,339
Remona Griman 11,999	Julie A. Griffin 10,438	Soledad Herrera8,998	Suzanne T. Young 8,329
Mary Kathryn King 11,825	Claudia Chavez 10,429	Amanda Blair Michalak 8,992	Lisa Rada 8,316
Maria Siguenza11,744	Sylvia Limon Martinez 10,262	Rhonda Jean Taylor 8,948	Nancy J. Osborn 8,296
Shelly Palen 11,555	Christi G. Campbell 10,156	Krista Erdmann 8,921	Gertie Janda 8,288
Julie Neal11,541	Nancy Fox Castro10,114	Stephanie A. Richter 8,857	Debra Allison 8,285
Gerri Anne Morris 11,358	Ellen Ezekiel Farquharson 10,105	Angela J. Fry	Susie Moore
Priscilla McPheeters11,339	Deborah Dudas 10,070	Jennifer Messore 8,753	Zasha Levee
Mery Carina Ramirez Bravo 11,199	Titilayo Felicia Otusajo	Kathy M. Viola	Deborah Robina 8,202
Beth Brinkley 11,085	Deborah S. Bailye 9,802	Mary Beth Pfeifer 8,640	Amy Hanifl 8,182
Nicki R. Hill11,075	Nadine Bowers 9,741	Carrie Bloink 8,629	Kathleen Koclanes 8,141
Dana Davis-Armstead11,010	Mary Strauss 9,621	Christy Bigham 8,625	Nancy O'Hara
Tawnya Krempges 11,000	Casi Hill	Kim A. Messmer 8,574	Blythe Jolee Egbert 8,042
Celeste Byrd 10,992	Faith A. Gladding 9,435	Beth L. Gallagher 8,566	Barbara E. Roehrig 8,035
Marni McKenna Hendricks 10,821	Enma Patricia Bermeo 9,424	Lisa A. Stengel	Lorna Walker 8,032
Connie L. Russo 10,819	Donna K. Smith	Cindy S. Kriner 8,543	Susan M. McCoy
Sheryl Peterson 10,800	Sandy Griffith	Joy H. Rentz	Allison Fuller 8,008
Evitelia Valdez-Cruz10,782	Martha Kay Raile 9,302	Anne Geertsen 8,437	Betty Grant 8,005

GO-GIVE award

Congratulations to our April 2016 Go-Give® Award winners who best exemplify the Golden Rule – helping others unselfishly and supporting adoptees as much as unit members.

Nominate a well-deserving Independent Sales Director who displays the Go-Give spirit for this prestigious honor today! We've made it easy – look for the online nomination form on Mary Kay InTouch® under the Contests/Promotions tab.





Jamie Porter Emerald Independent Senior Sales Director

Began Mary Kay Business June 1998

Sales Director Debut July 1999

Offspring one first-line

National Sales Director

Go-Give Area

Honors Circle of Honor; Consultant Queen's Court of Personal Sales; two-times Sales Director Queen's Court of Personal Sales; Queen's Court of Sharing

Personal Lives in Melbourne, Fla. Husband, Jeff; son, Joe; daughters: Blair, Jordan, Paige, Kasey; two grandsons

"I am motivated to help others because it's what I'm called to do, and the blessing is all mine. There is so much joy in thinking of others and, as a community, we help each other."

Independent Sales Director
Mary Maxum Lindley of
Melbourne, Fla., says, "Jamie

Melbourne, Fla., says, "Jamie has spearheaded several local events to raise money and awareness for *The Mary Kay Foundation*™.

I love that she shares her ideas and causes me to continue to stretch and grow."



Kathy Rosetti Diamond

Independent Executive Senior Sales Director

Began Mary Kay Business June 1992

Sales Director Debut December 1994

Offspring five first-line

National Sales Director Karen Piro Area

Honors Circle of Honor; fivetimes Sales Director Queen's Court of Personal Sales; Queen's Court of Sharing; eight-times Circle of Achievement; Double Star Achievement; Triple Star Achievement

Personal Lives in Dryden, N.Y. Husband, Dave; sons: TJ, Joe; daughters: Tricia, Katie, Jackie

"I am motivated to help others because I love seeing them grow in confidence, have new opportunities and step into their greatness."

Independent Beauty Consultant Kelsey Arrison of Knoxville,

Tenn., says, "Kathy has been so supportive to me and all of my team members. I've made so much progress by having such an influential person in my life."



Melissa Milner Ruby

Independent Sales Director

Began Mary Kay Business February 2006

Sales Director Debut

National Sales Director

Go-Give Area

December 2007

Honors Star Consultant

Personal lives in Glendale, Ariz. Husband, Josh; son, Travis; daughter, Ryann

"I am motivated to help others because the Mary Kay opportunity allows me to live out my God-given calling to encourage, strengthen and build women up!"

Independent Beauty Consultant Hanna Helbert of Buckeye, Ariz.,

says, "Melissa celebrates her adoptees as if they are growing her unit and in her unit. She has driven hours to assist at other success meetings and led adoptee Directorsin-Qualification through the process."



Linda Gates Sapphire

Independent Senior Sales Director

Began Mary Kay Business

November 1992

Sales Director Debut June 1997

Offspring two first-line

National Sales Director

Go-Give Area

Honors Circle of Honor; eight-times Sales Director Queen's Court of Personal Sales; six-times Circle of Achievement; five-times Double Star Achievement

Personal Lives in Huntington, Ind. Husband, Troy; son, Tyler; daughters: Amanda, Cortney

"I am motivated to help others

because many people invested in me, and my life has been transformed. It's my joy to give back and be an inspiration."

Independent Sales Director Carly Brubaker of Huntington, Ind., says,

"Linda goes out of her way to help adoptees build their businesses. She travels to them to hold guest events, supports them with her vast knowledge and education and is a huge cheerleader in their corner."





Endless Performance® Crème-to-Powder Foundation, \$18

This foundation is suitable for all skin types and is the key to a long-lasting, flawless finish. Stays true and appears fresh for 12 hours. Heat- and humidity-resistant. Oil-free. Keeps you looking fresh all day.

■ Mary Kay® Mineral Powder Foundation, \$20

A foundation. A powder. A skin perfecter. It allows you to even out your skin tone to get a flawless look and beautiful base for color cosmetics.

■ Mary Kay® CC Cream Sunscreen Broad Spectrum SPF 15,[±] \$20

Acts like makeup to instantly correct complexion imperfections. From instant brightening to protection against future damage, this silky formula leaves skin looking healthier, younger and more vibrant. It is lightweight and gives you coverage without that "made up" look. Suitable for acne-prone and sensitive skin.

TimeWise® Luminous-Wear® Liquid Foundation, \$22

This age-fighting foundation visibly reduces the appearance of pores, fine lines, wrinkles and skin imperfections. Helps skin look luminous, radiant and immediately brightened as skin texture appears visibly improved.

TimeWise® Matte-Wear® Liquid Foundation, \$22

This age-fighting foundation visibly reduces the appearance of pores, fine lines, wrinkles and skin imperfections. Gives immediate oil control with a matte finish.

Mary Kay® Medium-Coverage Foundation, \$18

Provides buildable coverage, controls excess oil and provides natural-looking, long-lasting, even coverage.

Prime for Perfection

Mary Kay® Foundation Primer Sunscreen Broad Spectrum SPF 15,† \$18

Lightweight gel glides on easily to fill in imperfections and dries quickly to a matte finish for flawless foundation application. Oil-free. For all skin types, including sensitive skin. Perfect with any Mary Kay® foundation.



Mary Kay® Concealer, \$12

Offers natural shades to help conceal imperfections or dark undereye circles. Clinically tested for skin irritancy and allergy, fragrance-free and non-comedogenic.



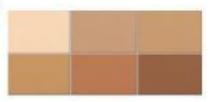
Mary Kay® Translucent Loose Powder, \$16

Perfect match for any skin tone. Offers a sheer, invisible finish and has light-diffusing properties designed to help soften the appearance of imperfections. Wear it over your favorite Mary Kay® foundation or by itself for a naturally beautiful look.



Mary Kay® Sheer Mineral Pressed Powder, \$16

A lightweight, ultrafine powder that imparts an invisible layer of oil-absorbing coverage to keep makeup looking fresh throughout the day.



Mary Kay® Makeup Finishing Spray by Skindinävia, \$18

As a final step, this finishing spray helps makeup look freshly applied for hours. Also works as a refresher any time of the day. Dries quickly. For any skin type.



Foundation Fact:

9 out of 10 women say they like someone to help them find their perfect foundation match!* You'll find tools like the Mary Kay® Foundation Finder to help your customers find their matches on Section 2, \$6.



Here Comes the

You've got all the products your customers need to help protect their skin from the sun all year long.

Mary Kay® Sun Care
 Lip Protector Sunscreen
 Broad Spectrum SPF 15,* \$8
 Helps keep lips protected
 and guarded from the drying
 effects of the sun and wind.

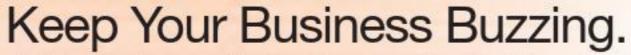
Sunscreen Broad
Spectrum SPF 50,* \$20
Advanced protection against sunburn and premature aging. Use during extended time in direct sun or at higher elevations. Lightweight, oil-free sunscreen for the face or body.



Mary Kay® CC Cream Sunscreen Broad Spectrum SPF 15,* \$20 Acts like makeup to instantly correct complexion imperfections. It is lightweight and gives

> you coverage without that "made up" look. Suitable for all skin types including acne-prone and

sensitive skin.



Just because you're on vacation doesn't mean your Mary Kay business has to be! Here are some ways to stay in touch this summer:

- Preferred Customer ProgramsM. Your customers will love the personalized copy of The Look, promoting new trends and Mary Kay® products. Plus, by enrolling, you can order promotional products six days early!
- Social Publisher. If you have a Mary Kay® Personal Web Site, just opt in and get posts automatically delivered to your Mary Kay® Facebook® Fan page. It's easy, saves you time and keeps your Facebook® fans up to date about everything Mary Kay. Best news? Social Publisher is free!
- Beaut e NewsSM. With your Mary Kay[®] Personal Web Site, opt in to email this beautiful and professional weekly promotional flier to your customers. It's easy to use and helps you sell products.

Fake, Don't Bake!

Mary Kay® Bronzing Powder, \$18

Brush on buildable color for a natural-looking glow. Contour for dimension, or dust on all over for that just-back-from-the-beach look anytime.

Myth:

People With Darker Skin Don't Need Sunscreen.

Truth: Health experts advise everyone, regardless of skin color, to use sunscreen. Although darkerskinned people won't get sunburned as quickly, they can still burn and are susceptible to sun-induced damage, such as sun spots, wrinkles and cancer.

Back by Popular Demand!

EARLY LAUNCH!

Limited-Edition[†]
Mary Kay[®]
Sun Care After-Sun
Replenishing Gel, \$15



This early launch gives you time to deliver on a customer favorite before the official May 16 launch on marykay.com and in *The Look*. Your customers can purchase this limited-edition[†] product from you early! This ultralight, cool blue gel contains soothing botanical extracts rich in antioxidants, and it replenishes vital moisture to sun-kissed skin.



Mary Kay® Foundation Primer Sunscreen Broad Spectrum SPF

15,* \$18 Glides on easily to fill in imperfections and dries quickly for a flawless foundation application.
Oil-free. For all skin types, including sensitive skin.
Can be used with any
Mary Kay® foundation.

Cool and Con ident

TimeWise Body™ Smooth-Action™ Cellulite Gel Cream

In time for shorts season!

Formulated with glycolic acid, caffeine, argan oil plus botanical and marine extracts, this gel cream:

- VISIBLY minimizes the appearance of stubborn cellulite.
- DRAMATICALLY reduces the look of cellulite and leaves problem areas looking firmer and tighter.
- ABSORBS quickly.

Mary Kay® Smooth-Action™ Body Massager

Twice a day, apply cellulite gel cream liberally to cellulite-prone areas.

Massage thoroughly with the massager in circular motions until product is fully absorbed.

Focused massage can help improve circulation and help energize skin.

Special-Edition[†] TimeWise

Body ™ Smooth-Action™

Cellulite Gel Cream and SmoothAction™ Body Massager Set

(value price)



First Impressions Count!

NEW Deluxe Mini TimeWise® Replenishing

Serum+C®



This Deluxe Mini joins a growing list of regular-line minis.

\$3

Deluxe Minis

Available on Section 2 at Introductory Prices

- 1. TimeWise® Replenishing Serum+C®, \$3
- NouriShine Plus[®] Lip Gloss Set, \$5 (includes six shades)
- 3. Mary Kay® Oil-Free Eye Makeup Remover, \$2
- TimeWise® Microdermabrasion Plus Set, \$4
 (includes Microdermabrasion Refine and Pore Minimizer)
- 5. Lash Love® Mascara in I ♥ black, \$2

How to Use Deluxe Minis

- Compete with beauty retailers who offer deluxe samples in their qualifying orders.
- Let your customers try before they buy.
- Oreate your own gift-with-purchase options or hostess gifts.
- Promote them for travel.

*Available while supplies last applause 17 000KSMART

Helpful Numbers: Mary Kay Consultant Contact Center 800-272-9333

For questions regarding

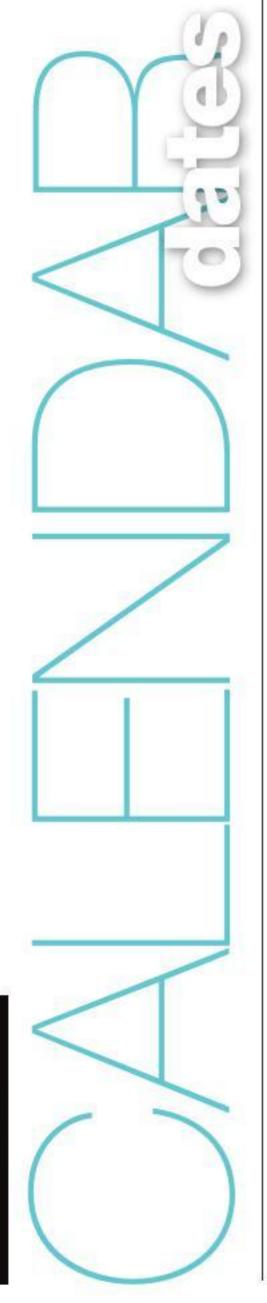
Mary Kay® product orders,

Mary Kay InTouch®,

special events, product

information, etc.

Automated Information Line 800-454-1130 (24 hours)





The wonderful feeling that comes from helping people gives meaning to your accomplishments. If you don't help others, your own success means less; it may even feel hollow."

1	 Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month. Online Independent Sales Director-in-Qualification Commitment Form available beginning 12:01 a.m. Central time. Registration for the Sept. 15-17 session of New Independent Sales Director Education begins.
3	Last day to submit online Independent Sales Director-in-Qualification Commitment Form. Commitment Form available until midnight Central time.
11	Last day to register/cancel registration for April 20-23 New Independent Sales Director Education by 5 p.m. Central time.
18	Last day to enroll online for the Summer 2016 Preferred Customer Program sM mailing of The Look, including exclusive samples (while supplies last).
20	New Independent Sales Director Education begins. All Independent Sales Directors who have not yet taken advantage of this great opportunity are welcome.
25	 Seminar 2016 Priority Registration opens to all Independent National Sales Directors at 8:30 a.m. Central time. Seminar 2016 Priority Registration opens to qualified Emerald independent sales force members at 8:30 a.m. Central time.
26	Seminar 2016 Priority Registration opens to qualified Diamond independent sales force members at 8:30 a.m. Central time.
27	Seminar 2016 Priority Registration opens to qualified Ruby independent sales force members at 8:30 a.m. Central time.
28	 Seminar 2016 Priority Registration opens to qualified Sapphire independent sales force members at 8:30 a.m. Central time. Last day of the month for Independent Beauty Consultants to place telephone orders (until 10 p.m. Central time).
29	Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail must be received today to count toward this month's production.
30	 Last day of the month for Independent Beauty Consultants to place online orders (until 9 p.m. Central time). Online Independent Beauty Consultant Agreements accepted until midnight Central time.

APPLAUSE® magazine is published in recognition of and as information for members of the Mary Kay Inc. independent contractor sales organization, Independent National Sales Directors"), Independent Sales Directors"), Independent Sales Directors ("Sales Directors") and Independent Beauty Consultants ("Consultants") in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas. ©2016 Mary Kay Inc., Member: Direct Selling Association; Cosmetics, Toiletry and Fragrance Association. Mary Kay Inc., 16251 Dallas Parkway, P.O. Box 799045, Dallas, Texas 75379-9045, marykay.com.

This year's Race for Red program is on! And it's complete with **brand-new** prizes and

CAN RED DO FOR YOU!

Want to jump-start your Mary Kay business? Need a motivator as you climb to the top? Meet two Mary Kay independent sales force members whose businesses glow red-hot. Their stories may inspire you to Race for Red!



Break the Mold.

awards. Get the

InTouch®.

scoop on Mary Kay

As a stay-at-home mom with two small kids, Independent Beauty Consultant Eleni Farinas of Miami, Fla., liked the flexibility of earning extra money with her Mary Kay business that she began in 2011. She believed in



the Mary Kay opportunity but hadn't committed to moving up the career path. That is, until her husband shared his dream of being a stay-at-home dad.

That was also about the time the Race for Red program began last year. Now, with a clear purpose for building her Mary Kay business, Race for Red helped Eleni break her big goal into bite-sized pieces.

"Each leg of the Race for Red challenge is clearly defined and offers fun incentives. It gives me something tangible I can achieve each month," she says. She earned her red jacket in one month.

Eleni shares that her initial successes now give her confidence and momentum and make it easier to share the Mary Kay opportunity with others.

A big difference now is her change in perspective when sharing the Mary Kay opportunity.

Fearful of hearing "no," she was hesitant to pursue potential team members before. Today, she understands that when someone says "no," it isn't personal, and she is passionate about sharing with an open heart. "I don't want to take the amazing Mary Kay opportunity away from someone else by not sharing," she says.

Walk the Walk.

Eleni has learned to be more organized with her time and to work with intent. And she recognizes that believing in the goal is not enough.

"If you're going to dream big, you have to do the work to get there," she says.

Eleni works some aspect of her Mary Kay business each day, often after her family is asleep.

Finding balance is essential. In the past when she experienced success, she would focus all of her energy on her business, but that energy would fizzle and so would her momentum.

Eleni is intentional when mentoring her team members as well. She guides them step-by-step rather than overwhelming them with every detail at once. It's important to her that everyone has fun and enjoys what they're doing.









Freedom and Flexibility

Independent Sales Director Christy Verbruggen of Longview, Texas, is inspired to build her Mary Kay business thanks to her vision for the future.

As a full-time nurse, Christy knows those demands will be difficult to balance once she and her husband have kids. "With my Mary Kay business, I'm excited about the opportunity to control my schedule and allow my family the possibility of an open-ended financial opportunity," she says.

"The Race for Red program just adds encouragement and is a fun way to earn prizes and stay focused as I work toward my long-term goals," she says.

Christy spends her time on income-producing activities and connecting with people. She saves the paperwork for times when she can't be in front of others. This strategy allows her to concentrate on things that can have the biggest impact on her success.

A strong personal business is important to Christy, and she knows it will help her become a better leader.



Before her Mary Kay business, Christy lacked confidence. She experienced an

"aha" moment when she realized that the women she admired most would not be attracted to someone who thought and acted small.

"In order to attract incredible women, I needed to present myself with confidence and strength. Stretching to live at this new level of boldness is freeing and so much more fun," she shares.

Christy now works with determination and strives to be a magnet for women looking for something more. She shares the Mary Kay opportunity with passion. "I love seeing the excitement as unit members achieve their own personal victories, and I want to give more women the chance to have those moments," she says.

When she meets potential team members, she listens and learns as much as she can about them. She shows them how the Mary Kay opportunity can help make their dreams come true.



Christy's Team-Building Tips!

- Go to Mary Kay events such as Career Conference and Seminar. They help you catch a bigger vision of what your life can be.
- Share your I-story at parties. It helps paint the vision.



Eleni's Team-Building Tips!

If someone tells you they're interested, follow up!

Wear your Mary Kay® Beauty Coat or other branded piece when you're out. It can be a great conversation starter.



Tips to Get You There:

- Share your goal with your Independent Sales Director.
- Be intentional. Make things happen.
- Keep building. Celebrate a success, then work on your next goal.
- Spend time wisely. Focus on the activities that matter most.
- Be accountable. Follow up and follow through.
- Attend weekly success meetings.
 Bring guests.





Ask any Mary Kay pro how she incorporates team-building into her business, and chances are, she'll respond, "It all starts at the skin care party."

- SHARE your excitement. One way is through your personal I-story.
- WATCH and learn from a master team-builder.
 Mary Kay Ash said, "Hitch your wagon to a star!"
- MAINTAIN a professional image.
- KEEP Independent Beauty Consultant Agreements handy.
- TAKE ACTION. Set your goal. Break it down with daily, weekly and monthly tasks. Put your best face forward, and go for it!

Help Is Here! Tools to help you sell the Mary Kay dream!

Love What You Do! is a fun, step-by-step tutorial that's part of the Mary Kay®



Digital Showcase App. It's FREE from your app store. Use it on your smartphone or tablet as a guide as you talk to potential team members so they can see the perks! They can even sign their Independent Beauty Consultant Agreements on the spot!

- Love What You Do! eCatalog is a handy way to share the benefits of a Mary Kay business via email or through your Mary Kay® Personal Web Site or marykay.com. Hover over icons to discover fun videos and interactive voice-overs!
- How to Team-Build under the Education tab on Mary Kay InTouch® has information to take your team-building skills to the next level.



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MARY KAY®

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SEMINAR SEMINAR

Registration Begins Soon!

Check Mary Kay InTouch® for details. Make plans to attend.

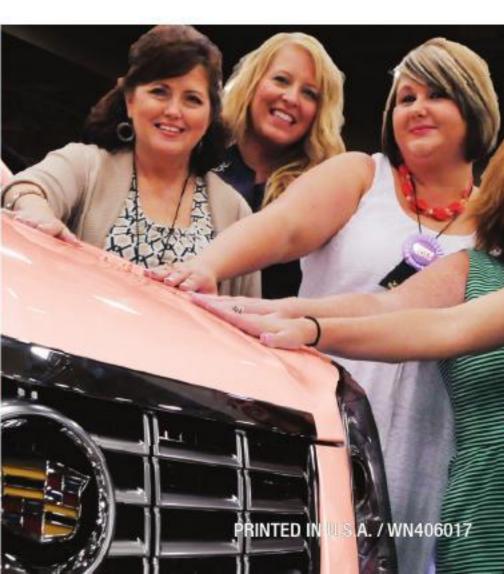
Kay Bailey Hutchison Convention Center, Dallas, Texas

EMERALD: July 24 – 27 DIAMOND: July 27 – 30 RUBY: July 31 – Aug. 3 SAPPHIRE: Aug. 3 – 6

- Recognition, motivation and education.
- Sneak peek at the LATEST products, programs and technology.
- Get ENERGIZED and EXCITED to take the next step in your Mary Kay business.

Find out everything you need to know on Mary Kay InTouch®.





trendine

Icebreaker

Get to Know Your Customers Day is April 21. Why not share the Makeup Personality quiz or the Read My Lips quiz on social media as a fun way to engage and share Mary Kay® products with your customers! Find the quizzes on marykay.com under Tips & Trends and on your Mary Kay® Personal Web Site.





The dress, the flowers and the perfect look. **Bridal Beauty on** Mary Kay InTouch® / Products / Product Central / Bridal Beauty shows you how to create stunning looks for her big day. Plus, find great selling tips and party ideas.

The Team Up for Women!® Challenge starts April 1. Honor Mary Kay Ash's legacy and her birthday: support the two causes close to her heart. Details on Page 21.

#RaceForRed.

Red Jackets rule! That's the mantra behind Race for Red. Help share the excitement with these Mary Kay up-and-comers! Post your Race for Red pics and memorable moments on social media using #RaceForRed.

insideTHIS

Birthday Glow

Just one year ago, Independent National Sales Director Jeanie Martin issued the first #GlowAndTell Challenge. Today, thousands are taking this fun, engaging skin care challenge. Read success stories and get ideas on how you can use this unique approach to reach your customers.

pages 2-3

Face Time

Learn ways to get your Mary Kay® skin care glow on along with truths about common skin care myths. Plus, discover helpful selling tools and nods from fashion editors on Mary Kay® products.

Team Up.

pages 4-6

It's a Match.

Here's a lesson on the fabulous Mary Kay® foundations with how-tos to guide your customers to a flawless finish.

pages 14-15

Sunsational Products

Keep your customers protected with these must-have spring products as you warm up your sales! pages 16-17

Red-Hot

Independent sales force members share how Race for Red helps them put their Mary Kay businesses into overdrive. Plus, get team-building tips to help you grow.

pages 18-19

Applause® Magazine Team: EDITOR-IN-CHIEF: LISA BOWER MANAGING EDITOR: ALESIA RITENOUR EDITORS: MEGHAN RAYBURN, ANUMITA GHOSH ART DIRECTOR: LIZ LEDESMA ACCOUNT MANAGERS: NICOLE WILLIAMS, MICHELLE SWANCY SENIOR EDITORS: ROCHELLE WARE, JUANITA ALVAREZ-HERNÁNDEZ SPANISH MANAGING EDITOR: MARGARITA HERNÁNDEZ CONTRERAS SENIOR CORRESPONDENT: LINDSEY LANDY ART PRODUCER: SHARILYN GETZ SENIOR PRINT PRODUCER: JAN STEEL PRINT PRODUCER: KIM RIND CONSULTANT COMMUNICATIONS ASSISTANT: LIZ ESCALANTE SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: RENEÉ PEISER, PATTI CASAMASSIMA SENIOR PREPRESS ARTIST: RICHARD HUDSON SENIOR PROOFREADERS: PEGGY MEADOR, KIM ROLLINGS

#GlowAnd Tell



Independent **National Sales** Director Jeanie Martin

When I issued the #GlowAndTell Challenge at Career Conference last year, it was just a lone idea. Today, it's evolved into a powerful movement thanks to independent sales force members like you. Bottom line: It's about selling skin care, which is the basis of this business. I believe if everyone embraces #GlowAndTell as a way to introduce Mary Kay to others, it can make a huge impact – it already has.

THE 21-DAY SKIN CARE CHALLENGE

Quick Wins!

- Reach out. Say something like "Using a skin care regimen consistently is essential for a gorgeous glow. I challenge you to try a Mary Kay® skin care set for 21 days, and you'll see the difference." Once they say "yes," help them find the regimen that's right for them. You can ask for a "before" picture. It's a great way for them to see results after 21 days.
- Keep in touch. Check in periodically to see if they have questions. You also can ask for an "after" picture to share their results with others.
- Maximize your sales. Share other products. You can send a Mary Kay® skin care eCatalog or offer to book a follow-up appointment. Get ready - chances are they'll tell their friends about their beautiful skin!



Guys love a challenge.

Get HIM to #GlowAndTell.

Check Page 4 for MKMen® skin care.

It's been one year since **Independent National** Sales Director Jeanie Martin first issued the #GlowAndTell Challenge from the Career Conference stage. What a year it's been! Today, women (and men) are taking this fun challenge and discovering the benefits of Mary Kay® skin care.

What Is #GlowAndTell?

It's a fun way to challenge people to use a skin care regimen for 21 days, morning and night. It's not a change in how you do business; it's simply a new way to share products and hopefully open the door to new customers. You can share at parties, through social media almost anywhere!

L#GIOWReview

Independent Sales Directors share what they love about the #GlowAndTell Challenge.



Independent Sales Director Marcy Moreno Chicago, III.

Q: How do you introduce it to your customers?

A: "I display each skin care set at parties and explain the benefits of each. Then, I offer the 21-day challenge with an incentive to try the skin care set they choose. This results in more of my customers purchasing a complete set, which has been great for my sales!"

Q: Do you promote the challenge with new team members?

A: "Yes. I issue the challenge to them and suggest they use social media to post their progress. Once they've completed the challenge, I give them an incentive, such as a Satin Lips® Lip Balm. Taking the challenge helps them learn about and fall in love with Mary Kay® skin care, which makes it easier to sell!"



Independent Sales Director Jaci Tischler Lubbock, Texas

Q: What have been your customers' reactions to the challenge?

A: "My customers love it because it's fun and easy. I'll offer an incentive on the skin care set when they agree to take the challenge. After 21 days, they realize how great their skin looks and feels, and they reorder. This challenge helps me grow my business and expand my customer base!"



Independent
Sales Director
Shannon Hinkle
Fort Worth, Texas

Q: How else do you use the challenge?

A: "It's a fun way to convert my makeup customers to skin care lovers! I ask them to take the challenge, and once they see the results, they're sold! They post on Facebook® and share with friends – all great business boosters."





Satisfaction

Remember the Mary Kay®

satisfied with any Mary Kay®

product. It will be replaced,

once returned to you. Find

details under the Ordering

tab / Product Replacement

on Mary Kay InTouch®.

exchanged or refunded

Satisfaction Guarantee

if you have a customer

who is not completely

Guarantee

Get Ready to Glow.

Find the #GlowAndTell

#GlowAndTel Party Kit,

consumer fliers, tips and fun ideas to help you sell on Mary Kay InTouch®.

(Available in English only)



Help your customers restore their glow with a *Mary Kay®* skin care regimen. Here's a guide to help you determine which set best suits your customers' needs.



Early signs of aging:
TimeWise®
Miracle Set®,
\$95

Suits your customers who want to target:

- Fine lines and wrinkles
- Skin resilience
- Skin softness and suppleness
- Uneven skin tone

If they have moderate signs of aging, they can add:

- TimeWise® Firming Eye Cream, \$32
- TimeWise® Replenishing Serum+C®, \$56



More advanced signs of aging: TimeWise Repair® Volu-Firm® Set, \$205

Guys Can Glow!

MKMen® Skin Care for Men Husbands, dads and brothers want to look good, and you've got what they need.

- Daily Facial Wash, \$16
- Advanced Facial Hydrator Sunscreen
 Broad Spectrum SPF 30,* \$24
- Advanced Eye Cream, \$26
- Shave Foam, \$12
- Cooling After-Shave Gel, \$15



VIP Service!

Before a skin care party, call your guests to create their **Customer Profile.** Are they acne-prone? Do they have advanced signs of aging? Getting this information before the party can save time and ensures you have the products they need. Plus, customer service like this makes them feel important. **Customer Profile** cards are available on **Section 2** of the **Consultant order form. Pk./25, \$1.25.** Or make it easy and complete online at *myCustomers*SM on *Mary Kay InTouch*®.





Perfect for your customers who want to target:

- Deep lines and wrinkles, including in the eye area
- Loss of firmness and sagging skin
- Loss of skin volume
- Skin crepiness
- Eye area puffiness and dark circles
- · Wrinkles and crepiness in neck area
- Age spots and uneven pigmentation
- Thinning, more fragile skin





- Feels soothing to irritated skin as it clears up blemishes and allows skin to heal
- Exfoliates dead surface skin cells to unclog pores and leaves skin feeling deeply cleansed
- Is mild enough to use every day. Skin looks and feels healthier without that uncomfortably tight feeling
- Removes and controls excess oil while helping to dramatically reduce the appearance of pores
- Helps prevent new breakouts from forming to help you maintain a clear complexion when used consistently.

Help Is Here!

- 1. Offer the #GlowAndTell Challenge.
- Mary Kay Show and Sell™ App. Your skin care party is simple and professional! Present it on your iPad®, Android™ tablet or TV screen.
- Video Lounge. Watch videos to learn more about the products.
- 4. Skin Care eCatalog. You can forward it via social media and email it to your customers and potential customers. Be sure to follow up!

Find more skin care selling ideas on Mary Kay InTouch®!





It's time to dispel some common skin care myths.

Myth:

My skin's oily, so I don't need a moisturizer. Truth:

All skin types need moisture and can benefit from a moisturizer. Oily skin may require a lighter formula.

Myth:

It's OK to sleep with your makeup on. Truth:

Sleeping with makeup on can contribute to clogged pores and breakouts.

Myth:

Eating chocolate can cause acne.

Truth:

Although a diet high in sugar can negatively impact the skin, there is no proof that chocolate consumption specifically can lead to acne breakouts.

Myth:

Drinking more water helps alleviate dry skin.

Truth:

Staying hydrated is great for your overall health, but may not directly impact your skin's hydration.

Myth:

Your skin will age just like your mom's. Truth

Genetics influences the intrinsic factors of your skin's texture and color, but habits make more of a difference when it comes to aging. Sun exposure plus drinking, smoking, stress and sleep play a bigger role.

Mary Kay® Products Make Headlines.

Impress your customers with the latest Mary Kay® product nods featured in top beauty and fashion magazines. It's just one more reason to fall in love with Mary Kay! In 2015, Mary Kay® products were splashed across the pages of Good Housekeeping®, Cosmopolitan®, Latina®, Marie Claire® and Redbook®.



Awards include:

- TimeWise® Day Solution Sunscreen Broad Spectrum SPF 35.* Named Readers' Choice winner for Best Moisturizer With SPF by totalbeauty.com.
- TimeWise Repair® Volu-Firm® Set and TimeWise® Miracle Set®. Both earned the Good Housekeeping Seal after evaluation by the Good Housekeeping Research Institute.





*Over-the-counter drug product

