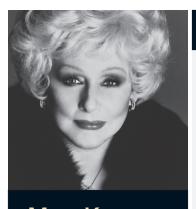




Q: MY customer wants to return a product. What do I do? A: Independent Beauty Consultants are encouraged to replace products through the normal procedures using the Product Replacement Program in support of the Mary Kay 100% Satisfaction Guarantee. You can place a replacement order online on marykayintouch.com > Ordering > Product Replacement.

Q: HOW can I provide feedback to the Company? **A:** Your feedback is always welcome. Go to www.marykayintouch.com > Contact us.

Q: HOW often does The Look product catalog debut with new products? A: The Look helps you show and sell the latest Mary Kay® products to your customers. You can mail a copy each quarter to your customers complete with a fun sampler when you sign up for the Preferred Customer Program™ on www.marykayintouch.com. Or you can share The Look eCatalog on your Facebook page. The Look debuts Dec. 16, March 16, June 16 and Sept. 16.



Mary Kay said it best

My definition of
happiness is having
something that
you love to do,
someone to love,
and something to
look forward to.

february dates to remember

Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month.

Registration opens for first week of Career Conferences (March 23-24, March 24-25 and March 25-26).

Registration opens for second week of Career Conferences (March 30-31 and April 1-2).

New Independent Sales Director Education begins for Independent Sales Directors who debuted Nov. 1 and Dec. 1, 2011, and Jan. 1, 2012.

Online Independent Sales Director-in-Qualification Commitment Form available beginning 6 a.m. Central time.

Last day to submit online Independent Sales Director-in-Qualification Commitment Form. Commitment Form available until midnight Central time.

Valentine's Day.

Last day to enroll online for the Spring 2012
Preferred Customer ProgramsM mailing of *The Look*, including exclusive samplers,
while supplies last.

Winter 2011 Preferred Customer ProgramSM mailing of the Month 2 mailer, *Hello Hydration!*, begins. (Allow 7-10 business days

Presidents Day. Postal holiday.

for delivery.)

20

Last day of the month for Independent
Beauty Consultants to place telephone
orders (until 10 p.m. Central time).

Deadline to register for Career Conference 2012.

Career Conference 2012 *Movin' on Up!* and *Way to Grow* Challenges end.

Last day of the month for Independent Beauty Consultants to place online orders (until 9 p.m. Central time).

Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail or dropped off at the branches must be received by 7 p.m. local time to count toward this month's production.

Online Independent Beauty Consultant Agreements accepted until midnight Central time.

SPECIAL EVENT NOTES

You can qualify for Priority Seminar 2012 registration during the Quarter 3 Star Consultant Quarterly Contest (Dec. 16, 2011 – March 15, 2012). Go online for details on how you can qualify and register for Seminar early!

InsideTHIS





smile)skin

The wait is over ... the newest skin care regimen, Mary Kay® Botanical Effects™, is here. Simple, fresh and tailored for you!



LEARNING IS FUN!

Don't miss the fun and excitement of Career Conference 2012. Check out dates and locations and get ready for the time of your life!



find it online: check out Mary Kay InTouch®

Log on today – www.marykayintouch.com – to see what's HOT.

You may find everything you need for your Mary Kay business and more!



DIGITAL ZONE

Located under Business Tools, learn how you can promote your business using social media tools like Facebook and Twitter. In addition to approved Company posts and tweets, you'll want to review social media guidelines and etiquette prior to posting anything regarding your Mary Kay business or creating a Facebook page.



LET'S TALK

Check out this online community and see what everyone's talking about! Here you can visit with your sister Independent Beauty Consultants about tips to promote your business, the products, how to warm chatter - anything and everything!



CHANGE IS GOOD!

Remember to visit this area on Product Central often for updates on upcoming product changes along with helpful tools and selling tips.



CLASS OF 2012

The excitement of the Class of 2012 promotion continues. Be sure to check out the gorgeous handbag you can receive when you debut as a new Independent Sales Director by July 1, 2012, along with some wonderful recognition and more!

se^o Magazine Team: editor-in-chief: Laura rivera managing editor: Alesia ritenour writer/editor: Elizabeth Wolowicz art director: Liz Ledesma account manager: Nicole Williams SENIOR EDITOR; JUANITA ALVAREZ SPANISH MANAGING EDITOR; MARGARITA HERNÁNDEZ CONTRERAS ART PRODUCER; SHARILYN GETZ SENIOR PRINT PRODUCER; JAN JONES CONSULTANT COMMUNICATIONS ASSISTANT; LIZ ESCALANTE SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: RENEÉ PEISER, PATTI CASAMASSIMA PROOFREADERS: PEGGY MEADOR, KIM ROLLINGS CONTRIBUTING WRITER: COLETTE REED HARMON



smile)skin

Helping your customers take care of their skin just got easier, thanks to Mary Kay® Botanical Effects™.

Botanical Effects™ is hypoallergenic, fragrance- and alcohol-free, and contains no synthetic dyes, so even those with sensitive skin can share in its botanical benefits. Plus, it's a terrific value for your customers!

Botanical Effects™ is great for your skin, the planet and your budget. Now doesn't that just feel good?

Botanical Effects™ is perfect for customers who:

- Want a personalized approach to caring for their basic skin care needs.
- Aren't yet concerned about the signs of aging.
- Want to feel good about how they care for their skin while caring for the planet - without sacrificing quality, value and results.
- May have sensitivities to certain ingredients.

When selling your customers on Botanical Effects™, feel free to use these product attributes:

- Delivers holistic benefits by skin type. Leaves dry, normal, oily and even sensitive skin feeling balanced.
- All products contain a special antioxidant-rich botanical complex and are hypo-allergenic and formulated without alcohol, synthetic dyes or added fragrance.
- Created with packaging that's gentle on the planet.

Take advantage of these sales tools to promote Botanical Effects™ to your customers:

- Samplers!
- Beaut-e-News®
- MKeCards®
- Facebook (Corporate Fan page links to post to your Mary Kay Fan page)
- Skin care party
- Botanicals vs. Competitive Charts/ Placemat
- Beauty Book
- The Look

eCatalog

- www.marykay.com
- YouTube videos ■ Botanical EffectsTM
- 2.NET WI./113g

40Z NET WT. / 113 \$14

Cleanse

\$16

Hydrate

Freshen

For current **Mary Kay® Classic Basic® customers:**

- This is an updated, fresh approach to the basic skin care they love.
- Price points are similar, so it's easy on their wallets.
- Use the Make the Switch Chart/ Placemat to illustrate Botanical Effects™ benefits.



\$14

Mask

SCAN TO WATCH A VIDEO ON BOTANICAL EFFECTS™

- 1. Download the free TagReader app at http://gettag.mobi
- 2. Scan this code with your phone.
- 3. Watch this video for product information and more!

february 2012 applause 3 All product prices are suggested retail.



How does it work?

Mary Kay® Botanical Effects™ Skin Care is a simple regimen

infused with the goodness of botanicals personalized to help each skin type bring out its healthy radiance.

Products contain a special botanical complex to help defend against environmental damage and help promote healthy skin. Each formula is personalized with additional botanicals to give every skin type just what it craves for beautiful balance.

cleanse:

Dry

Helps restore skin's natural balance

Leaves skin feeling smooth, hydrated and nourished

hydrate:

Helps maintain skin's moisture levels

Helps skin feel supple and resilient

freshen:

Restores skin's natural

Helps calm and soothe skin so it feels soft and looks radiant

mask:

balance

Gently exfoliates as it helps improve skin's texture

Skin looks smooth and feels renewed Normal

Gently removes makeup Helps purify skin and and impurities

Leaves skin feeling clean, soft and looking healthy

Skin looks healthier and feels nourished and refreshed without feeling oily or greasy

Skin looks healthier and feels refreshed Helps improve skin's texture for a soft matte finish

Deep cleans as it gently exfoliates Restores radiance and leaves skin look-

ing healthier

Oily

cleanse pores

Removes and helps control excess oil without drying

Provides hydration while helping control excess oil Leaves skin with a beautiful matte finish

Helps minimize appearance of pores Clarifies skin and helps cleanse pores

Helps refine appearance of pores

Absorbs and controls excess oils so skin looks clarified and fresh



NEW **AUDIENCE APPEAL**

I'm so excited about this product line. It is clean and green, and the price point is great! I see it opening up a whole new market.

The younger generation will adore the botanical characteristics, the simple steps and the affordable price point. More mature women with sensitive skin or concerns about chemicals will find it irresistible. Even men will love this line! I will showcase these products at guest events I'm calling Botanical Therapy Nights. They are going to be so much fun!

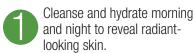
> Yvonne Lemmon Independent National Sales Director

add-on

- Oil-Free Eye Makeup Remover
- Satin Lips® Balm and Mask
- TimeWise® Microdermabrasion Set (for enhanced exfoliation)
- Indulge® Soothing Eye Gel With Calming Influence™ **Botanical Blend**



EASY as 1-2-3!





Choose the appropriate mask for your skin type to deep clean and revitalize skin.

Shout-Outs

CONSUMER PANELISTS TELL IT LIKE IT IS.

"Products give me a young, radiant look – like I've been to a spa." - Nicole B., Hometown, III.

"It was really gentle. I felt like it didn't clog my pores. It didn't irritate my skin." - Sarah G., Boston, Mass.

"After seven days my skin looks healthier. I've fallen in love with the products."- Kelly Q., Palatine, III.

"I love it! My skin has never looked and felt so clean. I want a big-time supply." - Anna M., Akron, Ohio

"I have sensitive skin, but this product did not make me break out. I felt my skin come back to life."

- Victoria M., Gary, Ind.

CDOING

Each of the Mary Kay® Botanical Effects™ packaging -



✓ Cleanse, Hydrate and Mask tube sleeves

- contain 50 percent postconsumer resin (PCR) material, so what was destined for a landfill now gets a new lease on life as part of our packaging.

Tubes

also feature lightweight caps, using **one-third less plastic** than traditional flip-top caps.

Freshener bottle and cartons

are recyclable,* plus the cartons are made from **100 percent PCR** content and Forest Stewardship Council[†] certified material.

*Where facilities exist

[†]Forest Stewardship Council is dedicated to supporting the practice of sustainable forestry worldwide. FSC-certified paper and print products contribute to conservation, responsible management and community-level benefits for people near the forests that provide the paper.

pink doing green®



We know your creative wheels are spinning with great ways to market Mary Kay[®] Botanical Effects™ to your customers. We'd love to get discussions going on "Let's Talk" and share these ideas with others.

Go to www.marykayintouch.com to access the "Let's Talk" community.



FALL INTO YOUR

College women at 10 universities got a surprise study break last fall when the Mary Kay corporate team arrived on campuses with Seventeen and Cosmopolitan magazines. The

Mary Kay® Fall Into Your Beauty college tour was an incredible opportunity to make a positive impression on thousands of young women at universities across the nation. During the events, professional makeup artists transformed coeds via mini-makeovers - allowing them to have fun, experiment with color and learn more about Mary Kay.

No Wrong answers

The response was incredible. Many college-age women were unfamiliar or had not been exposed to our fresh color line, exciting skin care or online tools. Guests sampled a broad range of products like Mary Kay® Satin Lips® Set and Mary Kay® Oil-Free Eye Makeup Remover. Mary Kay® Lash Love™ Mascara received an overwhelmingly positive response!

Independent sales force members were on hand to act as brand ambassadors, answer questions and promote products. Using onsite iPads, the young women could take advantage of the Consultant Locator tool on www.marykay.com to help them connect with an Independent Beauty Consultant in their area. While there, guests could "like" Mary Kay on Facebook and sign up to receive Beaut-e-News®.

Eager to try

"We were thrilled to learn how open this age group is to trying Mary Kay® products," says Meredith Fain, Mary Kay Project Manager, Advertising and Integrated Marketing. "Not only did they love the look and feel of the product line and the great price points, they were interested to learn more about the Company."

This generation represents an enormous opportunity for our business as both customers and independent sales force members.



This is a new market for many of us, but by getting out and meeting these young women and introducing them to Mary Kay, they will be customers for life.

Independent Beauty Consultant Catherine Bostick, Evans, Colo.



It's exciting to be at the University of Colorado at Boulder and meet these young women. They are the next generation and will take Mary Kay and its products to the next level!

- Independent Senior Sales Director Jennifer Enloe, Colorado Springs, Colo.













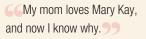






Campus **BUZZ**

66 didn't sleep much last night because I was studying, but after my makeover, it looks like I got 8 hours!











42 Million* Ways to

GROW YOUR BUSINESS

This social group of women, ages 15 to 34, is 42 million strong and growing. Talk about purchasing power! Like most, when they're exposed to Mary Kay, they love the products. However, many are unfamiliar with the Mary Kay® brand, and it is time to change that. This group shouldn't be ignored. They are receptive to you, the products and the Company!

What clicks with this crowd:

Social savvy. Print your Mary Kay® Personal Web Site and Facebook Fan page addresses on all your materials.

Digital natives. Respect their communication preferences. These women, for example, love Facebook and texting.

Trying is buying. They appreciate appropriate product samplers; for example, foundations, eye and cheek colors and lip gloss.

Mix it up. Don't be afraid to start them with color. It's fun and provides the instant gratification that they love! Next, introduce them to a simple and unfussy skin care regimen - can you say Botanical Effects™?

Social values. Share details about Mary Kay's social responsibility and environmental commitments. Members of this socially conscious group like to know they are doing their part to help the environment.

Building blocks. Work first to solidify their relationships as customers. Give them a chance to get to know you, the products and the brand. You'll create loyal customers for life and potential team members.







SCAN TO SEE A STOP ON THE FALL INTO YOUR BEAUTY TOUR!

- 1. Download the free TagReader app at http://gettag.mobi
- 2. Scan this code with your phone.
- 3. Watch this video to see a recent college campus visit!

Congratulations to the winners for October 2011

Top NSDs Year-to-Date

Pictured here are the top 10 NSDs year-to-date





















Lisa Madson

Jan Harris

Gloria Castaño

Anita Mallory Garrett-Roe

Sonia Páez

On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for October 2011, NSD bonuses for Star Consultants and NSD commissions earned on all foreign countries for September 2011.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1 through Oct. 31, 2011.

On-Target for \$1,000,000 In Barbara Sunden	
On-Target for \$500,000 Inne Carol Anton Karen Piro	\$168,987.28
On-Target for \$450,000 Inne	er Circle
Kathy Helou Lisa Madson Gloria Mayfield Banks Jan Harris	\$165,146.67 158,083.55 152,114.60
On-Target for \$400,000 Inne	er Circle
Gloria Castaño Anita Mallory Garrett-Roe	\$149,069.66
On-Target for \$350,000 Inne	er Circle
Sonia Páez Cheryl Warfield Pat Danforth	123,758.71

On-Target for \$325,000 Karlee Isenhart	
On-Target for \$300,000 Cindy Williams Stacy James	\$102,196.50

On-Target for \$250,000 Diamond Circle	
Debi Moore	\$98,683.10
Sherry Giancristoforo	96,011.17
Sue Kirkpatrick	93,189.58
Jackie Swank	92,404.01
Halina Rygiel	90,835.52
Lupita Ceballos	89,883.04
Pamela Waldrop Shaw	86,893.14
Dacia Wiegandt	85,822.01

On-Target for \$200,000 Diar	nond Circle
Patricia Rodríguez-Turker	\$82,203.31
Shirley Oppenheimer	81,542.42
Mary Diem	80,372.15
Julianne Nagle	79,883.14
Judie McCoy	79,330.39

SuzAnne Brothers	78,937.85
Pamela Fortenberry-Slate	77,881.47
Mary Estupiñan-Martel	
Linda Toupin	76,220.86
Shannon Andrews	76,062.39
Sandy Miller	75,112.74
Kerry Buskirk	
Anita Tripp Brewton	
Ronnie D'Esposito Klein	
Diane Underwood	68,984.45
Jeanne Rowland	68,260.45
Dayana Polanco	68,036.97
Auri Hatheway	
Nancy Bonner	67,456.24
María Monarrez	
Cindy Fox	66,702.94

On-Target for \$150,000 Go	old Circle
Lily Orellana	\$62,188.87
Kay Elvrum	61,669.71
Mayuli Rolo	61,174.22
Rebbecca Evans	60,197.00
Julie Krebsbach	60,154.41

Sandy Valerio	60,137.88
Connie Kittson	59,557.38
Jan Thetford	59,502.79
Lisa Allison	59,473.28
Sara Pedraza-Chacón	58,913.12
Maureen Ledda	58,134.99
Cyndee Gress	57,001.40
Dalene Hartshorn	56,517.95
Yvonne Lemmon	56,372.36
Jamie Cruse-Vrinios	55,872.20
Vivian Díaz	55,367.31
Dawn Dunn	54,554.24
Elizabeth Fitzpatrick	54,160.85
Consuelo Prieto	
Anabell Rocha	53,349.61
Kate DeBlander	53,106.00
Tammy Crayk	52,792.07
Gloria Báez	
Wilda DeKerlegand	51,420.49
Mona Butters	50,431.74
Janet Tade	

On-Target for \$125,000 Gold	Circle
Alia Head	\$49,994.50
Judy Brack	49,342.78
Lise Clark	49,104.31
Kristin Myers	48,363.55
Miriam Gómez-Rivas	47,818.58
Shirley Oshiro	47,732.73
Pam Klickna-Powell	47,301.74
Davanne Moul	47,284.85
Pam Ross	46,820.98
Joanne Bertalan	45,761.93
Sharon Buck	45,423.10
Cathy Bill	44,919.61
Cristi Ann Millard	
Lynne Holliday	
Scarlett Walker-Simpson	44,433.01
Valerie Bagnol	
Judy Kawiecki	
Jeanie Martin	42,467.65
Janis Z. Moon	
Alma Orrostieta	

Monthly Commissions and Bonuses

Listed are NSD commissions above \$10,000 earned in October by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are **not** included in these amounts.

Pearl

1. Jackie Swank*	
2. Jan Harris**	
3. Pamela Waldrop Shaw	31,671
4. Cindy A. Williams	
5. Cheryl Warfield**	30,937
6. Stacy I. James*	28,311
7. Mary C. Estupiñan-Martel*	26,785
8. Anita Tripp Brewton*	24,004
9. Halina Rygiel*	22,828
10. Lisa Allison	
11. Lise T. Clark*	19,454
12. Julie Krebsbach	18,652
13. Maureen S. Ledda*	17,567
14. Nancy Bonner*	17,390
15. Sandy Miller*	17,196
16. Alma Orrostieta	15,977
17. Kristin Myers	15,861
18. Monique Todd Balboa	15,200
19. Elizabeth Fitzpatrick*	14,995
20. Judy Brack	
21. Jeanie Martin	
22. Wilda DeKerlegand*	
23. Anabell Rocha	
24. Lynda Jackson*	
25. Sylvia Kalicak	
26. Shirley M. Oshiro	
27. Jane Studrawa	
28. Kathy C. Goff-Brummett	
29. Linda Kirkbride	
30. Robin Rowland	
31. Cathy E. Littlejohn	
32. Holli Lowe	11,443

33.	Barbara Stimach*	11,027
34.	Maureen Myers	10,687
35.	Bett Vernon	10,560
36.	Rosalie Ann Medjesky	10,246

Diamona	
1. Barbara Sunden***	\$80,538
2. Lisa Madson	51,236
3. Sonia Páez**	
4. Gloria Castaño***	41,110
5. Anita Mallory Garrett-Roe**	39,648
6. Linda C. Toupin	26,546
7. Diane Underwood	25,726
8. Patricia Rodríguez-Turker**	24,854
9. María Monarrez	21,862
10. Dayana Polanco	
11. Mary Diem*	
12. Connie A. Kittson	
13. Vivian Díaz	
14. Dalene Hartshorn	
15. Mayuli Rolo*	
16. Ada García-Herrera	
17. María Flores	,
18. Juanita Gudiño	
19. Evelinda Díaz*	
20. Noelia Jaimes	
21. Diana Heble	10,508
Б	

Ruby
1. Carol Anton**\$43,714
2. Pat Danforth*29,75

Ronnie D'Esposito Klein*	28,438
4. Karlee Isenhart*	26,748
5. Sue Kirkpatrick*	26,450
6. Cyndee Gress	
7. Shirley Oppenheimer*	20,168
8. Pam Ross*	
9. Pamela A. Fortenberry-Slate* .	17,709
10. Jeanne Rowland*	17,117
11. Terri Schafer	16,888
12. Rebbecca Evans*	16,377
13. Kelly McCarroll	15,183
14. Judy Kawiecki	14,746
15. Kirk Gillespie	14,246
16. Lynne G. Holliday	13,497
17. Kate DeBlander	13,394
18. Michelle L. Sudeth*	12,944
19. Bea Millslagle	12,816
20. Toni A. McElroy	
21. Kimberly R. Copeland	
22. Thea Elvin	12,188
23. Gena Rae Gass	11,797
24. Jo Anne Barnes	11,509
25. Vicki Jo Auth	11,487
26. Janis Z. Moon	11,357
27. Donna B. Meixsell	11,330
28. Margaret M. Bartsch	11,263
29. Scarlett S. Walker-Simpson*	10,629

Sapphire	
1. Karen Piro**	\$47,64
2. Lupita Ceballos**	26,53
3. Judie McCoy*	24,11

	4.	Shannon C. Andrews*2	23,448
	5.	Julianne Nagle* 2	21,276
		Dawn A. Dunn	
	7.	Sharon L. Buck	18,731
		Tammy Crayk	
	9.	Jan L. Thetford	17,900
		Sandy Valerio	
		Pam I. Higgs	
		Sara Pedraza-Chacón*	
		Alia L. Head	
		María Aguirre	
		Paola Ramírez	
1	6.	Gillian H. Ortega	14,414
		Pam Klickna-Powell	
		Sherril L. Steinman	
1	9.	Valerie J. Bagnol*	13,692
		Davanne D. Moul*	
		Gloria Báez*	
		Nancy A. Moser	
		María Guadalupe Díaz	
2	24.	Maribel Barajas	11,115
		Kimberly D. Starr	
		Diana Sumpter	
		Joy L. Breen	
2	28.	Kendra Crist Cross	10,344
		Magdalena Nevárez*	
		Karen B. Ford	

Emerald	
1. Gloria Mayfield Banks***	\$50,607
2. Kathy S. Helou*	46,709

3.	Debi R. Moore*	27,836
	Sherry Giancristoforo**	
5.	Dacia Wiegandt*	25,519
6.	SuzAnne Brothers*	25,131
7.	Kerry Buskirk*	19,575
	Kay E. Elvrum	
9.	Consuelo R. Prieto	17,766
10.	Lily Orellana	17,534
11.	Auri Hatheway	17,523
12.	Jamie Cruse-Vrinios	17,130
13.	Yvonne S. Lemmon	17,004
14.	Janet Tade*	16,097
15.	Cathy Bill*	15,319
16.	Cindy Fox*	15,296
	Shelly Gladstein	
18.	Pamela Tull	14,758
19.	Mona Butters	14,448
20.	Miriam Gómez-Rivas	13,473
21.	Joanne R. Bertalan*	13,316
22.	Morayma Rosas	12,296
23.	Brenda Segal*	12,280
24.	Dawn Otten-Sweeney	12,278
25.	Cristi Ann Millard	12,192
26.	Kathy Rodgers-Smith	11,307
27.	Candy Jackson	10.003

*Denotes Senior NSD **Denotes Executive NSD

***Denotes Elite Executive NSD

Recognition

Commission Circle

Independent Sales Directors who earned the top 100 commissions and bonuses in each Seminar area in October 2011. Names in bold print are those who earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission.

		Rachael M. Bullock		Bianny Fabiola Ramirez		Brenda Barrows		Ryan Ashlee Rives		Marina Sanchez Ramirez	8,753.25
Pearl Kim McClure\$	17 /51 10	Mary E. Feikles		Carolyn Thompson		Christy M. Cox		Gena Prince		Natalie M. Oliverio-	
Amie N. Gamboian		Stacey Craft		Mairelys Lopez		Ekene S. Okafor		Jennifer G. Bouse		Ziehmer	
Roya Marie Mattis		Lindsay R. Stewart		Ana Carolina Alvarez		Mary-K Kirsch		Sanjuana Sosa		Carol M. Fulton	
Julia Sander Burnett		Virginia S. Rocha		Wendy Hayum-Gross		Pat Z. Allen		Margaret Neill		Mary Brandenburgh	
Beth H. Piland	11,474.62	Becki Hackett Judy Gieson	5,907.19	Lisa A. Raupp Mabel Bolufe		Lisa V. Bauer Julie Brindell Sapp	6 106 42	Bonnie Crumrin Ann Ferrell Smith		Christine J. Kurzawa Linda Bradlev	
Tammy A. Vavala	11,209.46	Constance Nugent Miller	5 872 23	Chris Landaker	6 838 83	Phuong L. White		Jennifer L. Besecker		Karen E. Ridle	
Janice Baxter Hull		Betty B. Lucido		Nancy Fox Castro		Eleanor M. Reigel	6.060.73	Marjorie S. Haun		Vera Ehizele	
Dorothy D. Boyd		Sandy Kay Gant		Janet S. Chapman		Linda Leonard Thompson		Josefa Chacon		Yuvis Rocio Alvarado	
Carrie V. Eddings-Foster		R. Sue Miller		Debbie Larson	6,748.82	Marie A. Harbord		Doris M. Quackenbush		Susie J. Serio	
Debbie A. Thomas		Sandra M. Munguia	. 5,812.74	Jessica Joy Mitchell		Winifred Nonye		Leanne Sexton		Susan Ruth Cunningham	
Sherry L. Fields Leah Michelle Lauchlan	0.630.71	Melissa Gabriella Olsheski		Ashlee Angella Crook		Ogbunamiri		Tirza Llanes		Ann Williamson	
Cindy Machado-Flippen		Ruthie Bresette-Mount		Meg Booker Steward		Lisa D. Prescott		Norma Hood		Kathy P. Oliveira	7,972.33
Jeanie K. Navrkal		Stephanie Lynn Coker	. 5,648.58	Jennifer L. Wilson		Susan C. Ehrnstrom		Dolores Keller		Jeannine R. DeVore	
Anne Geertsen				Elizabeth B. Muna Leticia Barajas		Kaye Driggers		Anne Elizabeth Leanos		Harris	7,965.68
Lia Rene Carta	. 9,080.78	Diama and		Heather M. Julson		Deborah K. Hack Terry S. Smith		Maranda Michelle Rains Cindy Templeton		Ohunene Patience Ebreso	7 040 00
Diane M. Detesco	. 9,017.02	Diamond		Teresa A. Lischwe	6 585 79	Nancy D. Marshall		Martina Roman		Amy L. Fields	
Laura Poling		Martha Kay Raile\$1		Tokunboh S. Oyenuga	6,561.71	Michelle M. Visco	5 867 86	Maria G. Leon		Debbie L. Bower	
Patti Cornell		Heidi Goelzer1		Flavia O. Rodriguez		Helen Amato		Kim West		Jeanette E. Beichle	
Richelle V. Barnes		LaRonda L. Daigle		Joy H. Rentz		Karen M. Getty-Hopkins		Peggy B. Sacco		Nancy Boucher	
Katherine Mirkes Ward Adrianne M. Detesco	. 8,782.51	Priscilla McPheeters 1		Rhonda Jean Taylor		Shay Akin		Barbara Randall		Traci L. Smith	
Morales	8 601 65	Amy Allgood 1 Virginia Rowell 1		Linda J. Wicks		Gina Beekley		Nannette G. Short		Gerri L. Gurreri	
Crystal June Trojanowski		Melinda M. Balling	1.679.25	Alicia Kingrey-Lokai		Chick Stamschror		Krista A. Johnson		Rose Campbell	
Marye Durrer	. 8,413.34	Marsha Morrissette 1		Margarita Velez Audrey J. Doller		Lee Clouse		Lynn A. Cervini		Heather A. Carlson	
Vicki Piccirilli	. 8,295.43	Julie Neal1	1,323.45	Denise M. Guthrie		Suzanne P. Wallace	5,/18.73	Kristen Jennifer Barnett Therese E. Simon		Heather Wickstrom	
Tammy Brown	. 8,269.44	Kristin Jenae Rogers 1	1,260.10	Joye Z. Stephens		Eva E. Berber Sandra Braun	5,712.15 5,706.26	Sandra A. Zavoda		Michelle M. Martinez Vicki Hunter	
Patty Webster	. 8,236.69	Mary Strauss 1		Konie Slipy-Jestus		Wanda Metzger		Kathleen Kirkwood		Rhonda Kambeitz	
Lisa Olivares		Susan M. Hohlman 1	0,848.44	Lisa Peterson		Isabel Mejia	5.665 71	Joni D. Koontz	6,472.83	Grace Hull	7.344.31
Brenda Stafford		Deborah Dudas 1				Daisy Aniebonam		Jill Beckstedt		Jessica Brash Holzbach	
Shauna Lynn Abbotts Cindy S. Koenig		Gerri Anne Morris 1 Yosaira Sanchez				Jemma Holley Imwalle		Anita R. Rabelo	6,378.03	Yolanda Lopez	
Nadine Bowers		Tawnya Krempges	9 599 78	Ruby		Dori M. Fennell	5,608.20	Joli A. Dockery		Kay Dickerson	7,231.85
Christi G. Campbell		Emily Sims	9.578.25	Thessy Nwachukwu \$	12,638.53	Helen Naomi Godswill	5,594.38	Celeste Gabbard Byrd		Julie A. Griffin	
Jaime Marie Bittner		Ana X. Solis		Michele Semper		Kerri Washington	5,593.94	Krista Neal Warner		Cheryl L. Foster	
Maria Claxton-Taylor		Sheryl Peterson	9,144.86	Donna Clark-Driscoll		Ma Ana Lilia Benitez	F F 47 07	Connie J. Lamp		Sheila J. McCune	
Amy C. Schule	. 7,630.98	Shelly Palen	9,084.46	Krystal D. Downey-		Radilla	5,547.37	Janis Clemens Sarah Sullivan Krycinski		Judith E. Cotton	
Penny J. Jackson	. 7,591.04	Ruth L. Everhart		Shada	10,043.37	Sylvia J. Cook Ann Clement	5,537.82	Maria Elvia Lopez		Claudia Maria Velez Talvia W. Peterson	
Blythe Jolee Egbert		Lisa A. Stengel		Carmen Nunez de		Michelle L. Sweedar	5 534 41	Lynn Baer Roberts		Martha Cuevas	
Evelyn Pirhalla		Linda T. Cartiglia	8,909.10	Valencia		Kim W. Hansen		Jodi L. Feller		Stacy S. Gilson	6 829 0
Tina M. Dees		Heather Rachel	0.000.17	Gloria Dominguez		Jennifer Isenhart		Elizabeth McCandliss		Alma D. Santos Soto	
Shelley Eldridge Amy Kemp		Catchpole Delmi Cristina Santos		Candace Laurel Carlson Cheryl O. Fulcher		Natalie A. Rivas		Cindy S. Kriner	6,091.97	Evelyn Nail	
Amy Stokes		Nancy Ashton		Barbara L. Harrison		Mary Lou Ardohain	5,511.48	Julie Garvey		Jeanie M. Tamborello	
Sherry L. Belisle		Cecilia C. James		Corrin Cresci		Kathy Brennan	5,490.88	Barbara J. Puckett		Dana Ann Lamade	
Kathryn L. Engstrom		Stephanie A. Richter	8,658.68	Chioma Nwosu	9,069.62	Michelle L. Mathews		Jeannie Helm		Karen A. Jorgenson	
Sally Moreno		Amelie B. Kemogne		Marnie R. Yunger		Debbie Jean Oertel		Sue Ammons Frances Woodham		Anita Rodriguez	
Halle Katheryn Simpson		Karime Rosas		Jeanette M. Thompson	8,812.75	Diane Covington		Esther Cisneros		Nancy A. Berlin	
Carmen J. Felix		Terri J. Beckstead		Diana Gutierrez		Karen Paluga-Larson	5,423.03	Robyn S. Cartmill		Pat Forehand Maritza Lanuza	
Rosa Zepeda		Donna J. Saguto		Candace Lyn Chambers				Ann W. Sherman		Margaret Meggison	
Amy Kitrell Sylvia Limon Martinez	7,001.42 6,000.01	Julie Schlundt Lesa Rae Franken		Lisa Anne Harmon Connie A. Brinker		Canabira		Judy L. Staats	6,010.01	Linda S. Robinson	
Sherree E. Koehler	6 969 05	Sandy Griffith		Lacy Janel Nickelson		Sapphire		Patrice Moore Smith	. 5,997.36	Maria Sanchez	
Tracey L. Chavez		Barbara E. Roehrig		Tina Hulsman		Tammy Romage\$	16,207.86	Angelee R. Murray		Holly Lynne Martin	
Angela Lynn Lee		Mary Jacobson		Judy Lund		Julie Weaver		Dawn S. Harpster		Shanna M. Nowling-	
Nicole J. Canamare	. 6,811.18	Maricarmen Gonzalez		Jacqueline N. Alford		Lara F. McKeever		Lorie Ford Ryon	. 5,960.70	Brannon	
Barbara R. Johnson	6,759.24	Andrea Whitcomb	7,997.58	Somer Ballard Carter	7,959.46	Moleda G. Dailey		Tracy Grodsky-Dunn Janet L. Wolfe		Shawna D. Schneider	6,371.99
Brandi Zenzel		Rose Rodriguez-Capone		Kali DeBlander Brigham		Diane Bruns		Dwauna Maura		Aida Ramallo de	0.040.00
Mara C. Lane	6,719.11	Pat A. Nuzzi		Laura A. Kattenbraker		Tracy Potter	11,6//.95	Maria P. Loera	5 877 25	Escribano	
Audrey L. Detesco-	6 676 04	Alicia Borkowska-Sattler	7,723.95	Breda M. Teal		Tabitha A. Hallums Sylvia Boggs	10,010.00	Shelia Berry		Angel L. Hurley Nancy Graham	
Nickell Angela P. LaFrance		Mariann Biase Mason Nicki R. Hill		Laurieann Barclay Stephanie Corrine Arbaugh .		Lady Ruth Brown	10.056.02	Debra J. Witmer	5,831.33	Celsa Menjivar-Gutierrez	
Laurie C. Cole	6.611 67	Jill D. Davis		Rosanne Pluchino		Audrey K. MacDowall	9,339.96	AnaMaria R. Cruz		Carol Shuff	
Mia J. Mason Taylor	6,511.16	Melissa R. Hennings	7,644.65	Cissy E. Warren	7,409.22	Roxanne McInroe		Sandi Fitzpatrick		Nancy A. Coleman	
Deb Altenburger	. 6,503.92	Diane L. Mentiply		Suzanne Moeller		Williams	9,027.35	Diana E. Fraustro		Jackie L. Root	
Judi Tapella	6,492.20	Susie Kopacz	7,489.28	Brenda Fenner	7,371.44	Melody Missick		Tracey A. Fields-Hedrick	5,/69.6/	Nancy Harder	
Renee Brooks	6,487.02	Susan J. Pankow	7,461.58	Deborah S. Bailye	7,303.00	Julia Mundy	8,886.59			Keiko M. Nakao	6,129.02
Kim Deel		Susan M. McCoy		Mary Alice Dell		Faith A. Gladding		Emerald		Stacy M. Houy	
Barbara B. Dobbs		Suzanne T. Young	7,427.34	Suzanne Tripp-Black	7,131.59	Kathy R. Bullard		LITICIAIU	IE 044 50	Haydee Guzman Ann Shears	
Christina Lynn Frantz		Jenny Siemonsma		Jennifer Jean McNulty		Debbie A. Weld Natalie Reed		Juanita Pedroza\$		Gloria Evans	
Hazel White Joy D. Bailey-Gress		Patricia Carr Shelley Olson		Mary Sharon Howell Julie Smith		Angela D. LaFerry	8,575 65	Evalina Chavez Christie I. Ehiobu		Annette D. Oxley	
Ella M. Chick-Power		Lou Cinda Utley		Oye A. Onuoha		Phyllis I. Pinsker	8.564 40	Trisha Taylor	11 826 62	Marla Beddick	
Breanne Bechard		Carol Lee Johnson		Sherrie L. Clemons		Randi Stevens		Pam Kelly		Caren Crosby Fields	5,947.70
Kathy Eckhardt	. 6,290.61	Mariaelena Boquin	7,289.99	Sonya F. Goins	6,757.91	JoAnna P. Shipe	8,516.49	Christine A. Denton	10,753.17	Dana M. Chamberlin	5,923.03
Pat Ringnalda	6,271.82	Altinay Prado	7,269.18	Brandy E. Richwine	6,736.20	Joanna Helton	8,260.29	Stacy D. Foust	10,199.98	Antonia Miranda	
Darlene Rutledge	6,248.58	Betty McKendry	7,263.06	Jeanie Ripley		Lynnea E. Tate		Paula Kelsch	10,120.04	Valerie Yokie	
Michele Salisbury Rankin		Amy Zietlow	7,261.57	Janelle A. Ferrell		Kristi M. Mentesana	8,186.58	Jordan Helou Eicher	10,038.11	Sandy McKee-Rini	5,841.45
Maureen Shipp		Carmen Hernandez		Palia A. Curry		Linda Klein		Sue Uibel		Katie L. Ashby	
Wendy Lee Johnsen		Brenda K. Howell		Kathy Monahan		Ruby Garner		Connie Marie Ackroyd		Hollie R. Sherrick	
Ingra Williams		Robin L. Sailer		Juliet Igboanusi Irlene Zapalac		Cheryl T. Anderson Ann M. Jones	7 027 52	Elaine K. Williams Michele Martella Armes	9,043.39	Misty McCain Pollard Rosario Campos	
Tamarie M. Bradford Menina M. Givens		Evitelia Valdez-Cruz Marlinda R. Brown		Liz Whitehouse		Sara Kinney Turco		Vicki Powell		Roxie Soto	
Susan Moore		Lila DeWeber		Shelia D. Evans		Angie S. Day		Sheri Farrar-Meyer		Chante Smith	
		Robin S. Lantz		Peggy Young		Connie L. Russo		Kimbi L. Bartik		Melissa Bright	
											-,-,0,,
Keara Anderson Murphy Donna Stephano		Norma Lee Shaver	7,093.97	Debbie A. Elbrecht	6,337.46	Kim I. Sabourin	7,854.40	Jo M. Cotton	. 8,823.88	Denise G. Kucharski	5,642.12

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These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team members in their Seminar areas in October 2011.

Top National Sales Directors — Commissions and Bonuses



Jackie Swank \$36,729 Pearl



Barbara Sunden \$80,538 Diamond



Carol Anton \$43,714 Ruby



\$47,644 Sapphire



Gloria Mayfield Banks \$50,607 Emerald

Top Sales Director — Personal Sales

PEARL —Tammy Caswell, B. Stimach Area	\$8,410
DIAMOND — Lisa Raupp, Go Give Area	
RUBY — Heather Feiring, Go Give Area	
SAPPHIRE — Audrey MacDowall, D. Dunn Area	
EMERALD — Vickie Durfee, K. Helou Area	

Top Beauty Consultant — Personal Sales

PEARL — Laury Kasowski, C. Williams Unit, C. Williams Area	. \$12,449
DIAMOND — Kathleen Neal, V. White Unit, Go Give Area	. \$15,448
RUBY — Chinelo Okoye, O. Onuoha Unit, Go Give Area	. \$19,609
SAPPHIRE — Meimah Walker, J. Mulbah Unit, V. Bagnol Area	. \$13,615
EMERALD — Yuko Yasuma, M. Brandenburgh Unit, Go Give Area	. \$37,414

Top Team Builder

PEARL —Sales Director Kimberly Massengill, Go Give Area	15	New	Team	Members
DIAMOND — Sales Director Amelie Kemogne, A. M. Garrett-Roe Area	17	New	Team	Members
RUBY — Sales Director Madelyn Hansen, C. Anton Area	20	New	Team	Members
SAPPHIRE — Esther Amador, M. Aguirre Unit, M. Aguirre Area	22	New	Team	Members
EMERALD — Sales Director Juanita Pedroza, M. Gómez-Rivas Area	43	New	Team	Members

Paca Pena.

21

Top Unit — Estimated Retail Production

PEARL — Amie Gamboian, S. James Area	\$112,208
DIAMOND — Martha Kay Raile, Go Give Area	\$105,530
RUBY — Krystal Downey-Shada, Go Give Area	\$69,250
SAPPHIRE — Julie Weaver, Go Give Area	\$113,970
EMERALD — Stacy Foust, Go Give Area	\$83,490

Top Unit Builders

Independent Sales Directors with 20 or more new unit members for October 2011.

New Unit Mem	ber
Pearl	
Amie Gamboian	
Crystal June Trojanowski	. 49
Lia Rene Carta	. 46
Virginia S. Rocha	
Kim L. McClure	. 38
Kimberly L. Massengill	. 33
Hilda Alvarez	. 28
Clozella Ray	. 28
Jaime Marie Bittner	
April Landrum-Johns	
Rosa Zepeda	. 27
Julia Sander Burnett	
Menina M. Givens	
Laurie Travis Plyler	. 26
Beth H. Piland	. 25
Stephanie Wilburn Rice	
Angela G. Blount	. 24
Sherry L. Fields	. 24
Yosemy Mora	. 24
Halle Katheryn Simpson	. 24
Delisha Comfort Doboyouh	. 23
Belle L. Martin	. 23
Nedra Ruby White	. 23
Audrey L. Detesco-Nickell	. 22
April Christine Hutchinson	
Carmen Jaimes	
Maria Claxton-Taylor	. 21
Carrie V. Eddings-Foster	. 21
Toni Louise Moore	. 21
Laura Poling	. 21

Tammy A. Vavala...

Josefina Barboza Amie J. Bennett Randi S. Gleason Leah Michelle Lauchlan Melissa Gabriella Olsheski	20
Diamond Amelie Kemogne	51 41 40 40 36 33 31 31 31 31 31 32 29 29 29 29 28 28 28 28 28 28 28
Aurora Andrade	
Leticia Barajas	27
Ana Carolina Alvarez	
Ana Maria Barba	26

Mirna Erika Casillas 26 Linda Faye Dowell 26 Ledid Goelzer 26 Diane L. Mentiply 26 Altinay Prado 26 Heather Rachel Catchpole 25 Larbonda L. Daigle 25 Maria Nelly DonJuan 25 Maricarmen Gonzalez 25 Tania Minell Lazo 25 Luz De La Paz Rios 25 Lutz De La Paz Rios 25 Leticia Vargas 25 Gladis Maldonado 24 Marina Marinero 24 Histin Jenae Rogers 24 Maria de La Luz Avila 23 Gloria Moreno Medrano 23 Maria G. Nunez-Martinez 23 Mary Strauss 25 Lancy Rodriguez 22 Lancy Rodriguez 22 Laticia Saavedra 22 Ana X. Solis 22 Mariza Arce 21 Sabina Carlo 21	
Leticia Saavedra22	
Maritza Arce21	
Manuela Celis Villarreal 21 Vicky Gonzalez 21	
Silvia I. Guillen	
Delmi Cristina Santos	

Elizabetir Ferianioez. Lisa-Marie Hintze. Eusebia Celeste Marte. Susana Pereira-Morales. Denise Peterson. Yosaira Sanchez. Margarita Velez Cristina Venegas.	20 20 20 20
RUDY Gloria Dominguez. Corrin Cresci. Ma Ana Lilia Benitez Radilla Kimberly Michelle Perkins. Madelyn Gray Hansen. Jennifer Isenhart. Kerri Washington. Candace Lyn Chambers. Annette M. Hofmann. Tina Hulsman. Crystal Huskins Carper. Kali DeBlander Brigham. Carmen Nunez de Valencia. Glina Beekley. Kaye Driggers. Marie I Fedri Jennifer Jean McNulty. Sonia Cecilia Pena Judith Abarca. Sherri Ammons. Maria N. Espinoza. Esther M. Maston. Krystal D. Downey-Shada.	28 27 26 26 25 25 24 23 23 23 23 23 23 23 23

Frika Calvo.

Flizaboth Fornandoz

Phuong L. White	20
Sapphire Tabitha Hallums. Michelle Sara Moore Tammy Romage Sanjuana Sosa. Melody Missick. Julie Weaver Martha Villarreal Lara F. McKeever. Charlsse Burton. Allison R. Noll Belinda C. Gervase. Kimberly Nicole Simmons. Heidi Stoneburg Lloyd. Josefina Malagon. Maria Bocanegra Ana Ruth Gomez. Sarah Sullivan Krycinski Angela D. LaFerry. Maria G. Leon. Tanya L. Satcher. Patrice Moore Smith.	35 36 36 36 36 26 26 26 26 26 26 26 26 26 26 26 26 26
Angie S. Day	22

Karen F. Gardner...

Sasha Jackson

Silisia Evans Moses...

I ala I tila	
Mary Eloina Romero	
Brooke E. Bennett-Young	21
Josefa Chacon	
Ellen Farguharson	
Blanca Yasmin Hinojosa	
Maria P. Loera	
Hilda Marrufo	
Kim I. Sabourin	
Esther Cisneros	
Tracey A. Fields-Hedrick	
Martina Roman	20
IVIAITUITA HOITIAIT	. 20
Emerald	
Christine Denton	-0
Sue Uibel	
Juanita Pedroza	
Talvia W. Peterson	
Vera Ehizele	
Yolanda Lopez	
Melissa Kay Wade	
Jordan Helou Eicher	
Leanne Parrino	
Anita Rodriguez	
Connie Marie Ackroyd	
Kelly Jeanne Ingland	
Shanna M. Nowling-Brannon.	30
Michele Martella Armes	29
Jessica Brash Holzbach	29
Michelle M. Martinez	29
Michelle Lynn Walters	
Ohunene Patience Ebreso	
Trisha Taylor	
D O-thi Ot	

Rose Catherine Compton...

Juana Soteio	
Stacey Doreen Murry	2
nes Padilla-Hernandez	2
Ana Reyes	2
Pattie A. Robinson	2
Judith E. Cotton	2
Connie S. Miller	2
Casie Hembree	23
Alejandra Lopez	23
Hilda Sandoval	23
Alma D. Santos Soto	23
Ann Shears	23
Heather Wickstrom	
Ann Williamson	23
Linda Bradley	22
Rosario Campos	
Martha Cuevas	
Monica Garcia	
Viviane Soares Assis	2
O'nelly Encarnacion Gomez	2
Deborah Lynn Medrano	
Celsa Menjivar-Gutierrez	2
Maria Sanchez	
Marcela Sierra	2
Lindsey Harper	
Pam Kelly	
Karen Ingrid Kohan	
Marina Sanchez Ramirez	
Nieves Zobeyda Sanchez	

New NSD Debut

New Independent National Sales Director Debut October 1, 2011.



Noelia Jaimes National Sales Director Diamond Seminar

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Once a bank vice president traveling and working long hours, Independent National Sales Director Candy Jackson yearned to stay home with her three children: Michael, April and Chad. The Mary Kay opportunity allowed her to do that while living her values of God first, family second and career third.

Inspired by the example of Mary Kay Ash and through the Global Leadership Development Program that allows Independent Sales Directors and above the opportunity to enter other markets to conduct business, Candy has proudly built her team of Independent Sales Directors in the U.S., India and Malaysia.

Here is what Candy had to share about her journey of hope.



Candy Jackson

You take pride in giving women around the world hope. What has this opportunity meant to the women you are taking with you on your journey?

A: I feel strength as I expand my vision and stretch beyond my comfort zone in the U.S.

I believe everyone in the world longs for the same three things: somewhere to belong, a place to become all they can be and something to believe in. The Mary Kay opportunity can truly provide these basic needs for every woman.

What or who inspired you to take your business to various parts of the world?

A: I admired Independent National Sales
Directors who worked internationally, and that
admiration planted the seed for me. God opened
the door in 2002 when our eldest son, Michael,
married Sarah, who is from India.

I watched as the Indian women I met at their wedding looked through The Look with excitement, and I knew Mary Kay could be part of enriching the lives of thousands of Indian women.

How has your husband shown his support over the years?

A: Chuck has been my biggest cheerleader. At unit and area events, he shares my story because he can truly attest to the impact Mary Kay has had on our lives and in strengthening our relationship.

How did you feel when you were speaking from the Seminar stage as an Independent National Sales Director?

A: Awesome! All I could think was how much this business is and means to me, and all I could feel was the love I have for all of the Independent Sales Directors in my National Area. I could see their smiling faces flashing before me. It truly was a dream come true.

Now that you are a National
Sales Director, what are you
most excited about?

A: I want to breathe belief into all my Independent Sales Directors and Independent Beauty Consultants to become Mary Kay® Career Car drivers, earn the income they deserve and be all they can be! Stronger confidence comes with every step along the career path. You are constantly conquering fears.

I believe that "when you change a woman, you change the family; when you change the family, you change the neighborhood; when you change the neighborhood, you change a community."

SEE HIGHLIGHTS FROM CANDY JACKSON'S NATIONAL DEBUT.

- 1. Download the free TagReader app at http://gettag.mobi
- 2. Scan this code with your smartphone.
- 3. Watch highlights from her Mary Kay business!







As a Cuban microbiologist, **Independent Senior National Sales Director** Mayuli Rolo decided to leave her country because she wasn't happy about what her children's future held if she staved. The mother of three says she lived in a country where she only had two options - to settle and give up on her dreams, or leave it all and start anew in this great country of opportunities.

Mayuli's decision paid off as she debuted on the Seminar stage in July 2011. Let's get acquainted with her.





Mayuli Rolo

Tell us about your life before Mary Kay. What were your dreams?

A: For 12 years, I worked as a microbiologist with HIV and AIDS patients at the University of Miami. I always wanted to own a clothing business. I love fashion, and I even took some courses, but it's a competitive industry, and I decided to not pursue it.

I'm a dreamer, but I'm also decisive and persistent. Once I started my Mary Kay business, I discovered I'm also a better human being. I've learned to value people and walk in their shoes, aside from defining my personal mission to improve lives.

How were you introduced to the Mary Kay opportunity? What was the determining factor that made you choose a Mary Kay business?

A: Independent Executive National Sales Director Sonia Páez introduced me to the Mary Kay opportunity in New York 16 years ago. At that time, she was starting her Mary Kay business as I arrived in the U.S. from Cuba. I started with her, but because of personal reasons, I relocated to Miami, and we lost touch. I saw her again years later while attending a conference in Florida. It was great to catch up with her after all those years. By then, she was an Independent National Sales Director. She motivated me to start my Mary Kay business again. I saw Sonia as a confident and successful woman. I wanted to be like her, and I never doubted that I could do it!

What three main lessons have you learned through your Mary Kay business?

A: Lesson 1: Just as Mary Kay said, always imagine that every person you meet is wearing an invisible sign saying, "Make Me Feel Important."

Lesson 2: Focus not on your weaknesses, but build and develop your strengths.

Lesson 3: Be passionate about what you do; live intensely in the present and project yourself positively for the future.

Tell us about your family.

A: I'm married to Amable Rolo. My husband is passionate about my Mary Kay business. Amable saw the unlimited potential of this business before I did. He believes in this opportunity; without his support, things would have been more difficult for me.

I have three children: Jenny is 27 and has a master's degree in Psychology; Tomás is 24 and has a bachelor's degree in the same science; Arliss is 18 and attends Florida International University. My children have seen that despite challenges, I've never given up. They know everything we've experienced was worth it, and they are proud of who we are.

Based on your own experience, what do you think a new **Independent Beauty Consultant's** focus should be?

A: A new Independent Beauty Consultant should get to know the Company she represents through her business. She needs to learn its values, its philosophy and its products. All this will help her grow in confidence and passion as an independent sales force member. She will be the only "Mary Kay" that her customers meet; so she has to do everything with excellence in order to achieve success in her business.

SEE HIGHLIGHTS FROM MAYULI ROLO'S NATIONAL DEBUT.

- 1. Download the free TagReader app at http://gettag.mobi
- 2. Scan this code with your smartphone.
- 3. Watch highlights from her Mary Kay business!









INDEPENDENT SENIOR NATIONAL SALES DIRECTOR

Sara Pedraza-Chacón

What motivated you to accept the Mary Kay opportunity?

A: I was motivated by a speaker at a Mary Kay meeting whose presentation was titled, "We Are Eagles, Not Chickens." I was also motivated, and still am, by the earning potential of the Mary Kay business.

What changes has your Mary Kay business made in the way you approach and live life?

A: Before, my aspiration was to attain the highest position in my department at the hospital, but my supervisor was a long way from retiring. Through my Mary Kay business, I discovered I am responsible for my own progress. I heard from my beloved Mary Kay Ash that the sky is the limit. And I've learned that is true!

I know nothing is perfect, but I can say that I have enjoyed every moment of my journey. I've had the privilege of balancing my life according to Mary Kay Ash's priorities of God first, family second, and third, but never last, my career.

What are the most important lessons you've learned through your Mary Kay business?

A: I've learned to appreciate the value of the Golden Rule and how important it is to be comfortable and confident speaking before an audience. I've also learned that only a small percentage of people on this planet write down their goals. We all should!

What advice would you give to any woman who is starting her Mary Kay business?

A: Never miss any of your weekly meetings and events. And, dear friend, always accept the challenges presented to you by your Independent Sales Director and the Company.

What do you consider the most attractive incentives of the Mary Kay opportunity?

A: The most attractive incentive is the possibility to earn and have money for your needs, and to provide for your family. You have many girlfriends who understand your struggles and your triumphs. I love that I have my own business, but I have the support of an entire company. I am never alone.



it was her destiny when the Mary Kay opportunity was introduced to her. She was residing in Houston and working in the billing department of a hospital. Happily married to Efrén Chacón and mother to four wonderful children: Jorge, Alba, Jennifer and Sara (a Mary Kay Independent Sales Director), Sara Pedraza-Chacón debuted as an Independent Senior National Sales Director in July 2011 on the Seminar stage. Her Mary Kay career path has certainly brought her a long way from that first Mary Kay event she attended. Here are her insights.



- 1. Download the free TagReader app at http://gettag.mobi
- 2. Scan this code with your smartphone.
- 3. Watch highlights from her Mary Kay business!





Career

With 24 hours of bonding, celebrating and learning, You Can Do ItSM Career Conference 2012 is full of excitement! We are cranking up the fun-o-meter this year with timely workshops, great music, hot prizes and plenty of girlfriend time! Plus, Independent National Sales Directors host the show so you know they will bring their Mary Kay stories, inspiring speeches and enthusiastic personalities.

In addition to the merriment, you'll learn from the movers and shakers about how to keep your business fresh and fun! Top Independent Sales Directors will share how they market their businesses and how they are attracting new team members every day. There's more: You also will get the lowdown on what it takes to move up the Mary Kay career path in time for Seminar 2012!









LIGHT BULB MOMENT

"In February 2002, a year after signing my Independent Beauty Consultant Agreement, I called my Independent Sales Director and told her I was ready to sell. She suggested I attend Career

Conference. While there, I realized how I could provide for my future and help other people.

"Career Conference is where I saw my vision for the first time. Career Conference is where I dared to dream about becoming an Independent National Sales Director.

"I tell Independent Beauty Consultants I meet, 'You never know when you're going to have your light bulb moment, but if you're sitting at home, you may miss it, and you don't want that because it can change your life forever."

> - Independent National Sales Director Holli Lowe







Read what sister Independent Beauty Consultants said about Career Conference 2011!



with my Sales Director and unit and other Mary Kay area units. We can catch up and encourage one another. It is good to see women from my first Career Conference come back after moving up the career path.

 Independent Beauty Consultant Dianne Williams, Maywood, III.



the Puttin' on the Glitz
Luncheon in Kansas
City, and Independent
National Sales
Director Jan Thetford
sat at my table! It is
my goal now to attend
all the luncheons!

 Independent Beauty Consultant Kimberly Landrum, Jay, Okla.



After hearing all these successful women, I realized I can do anything. I saw businesses blooming, witnessed friendships forming and felt my confidence grow!

Independent Beauty
 Consultant Elise Trujillo,
 Bluffton, S.C.



career conference 12

LOCATIONS Atlantic City, NJ II *Atlantic City, NJ II Bakersfield, CA Branson, MO Charlotte, NC I Charlotte, NC II Columbus, OH Covington, KY Denver, CO Duluth, GA Eugene, OR Evansville, IN Frisco, TX I Frisco, TX II

Hartford, CT Indianapolis, IN Jacksonville, FL Kansas City, MO Knoxville, TN Lancaster, PA Miami, FL Milwaukee, WI Minneapolis, MN

Galveston, TX

Glendale, AZ

Oakland, CA Omaha, NE *Ontario, CA I Ontario, CA II Orlando, FL

Mobile, AL

Novi, MI

Pasadena, CA Pittsburgh, PA Providence, RI Rochester, NY Sandy, UT

Sandy, UT Spokane, WA St. Charles, IL St. Charles, MO

Toledo, OH Virginia Beach, VA DATES
March 23-24
March 24-25
March 30-31
March 30-31

March 23-24 March 25-26 March 23-24 March 30-31 March 23-24

March 23-24 March 30-31 March 30-31 March 30-31 April 1-2

March 23-24 March 30-31 March 30-31

March 23-24 March 23-24 March 23-24 March 23-24

March 23-24 March 30-31 March 30-31 March 30-31

March 23-24 March 30-31 March 23-24 March 23-24

March 30-31

March 23-24 March 23-24 March 23-24

March 23-24 March 30-31 March 30-31 March 30-31 March 30-31

March 23-24 March 30-31 March 30-31 March 23-24

*Spanish Only

Register one of two easy ways:

Mary Kay InTouch®:

Click "Events," then "Career Conference 2012"

OR

Mail:

Special Events Registration Mary Kay Inc. P.O. Box 799045 Dallas, TX 75379-9045

Remember

Feb. 2-4: Early Registration for sessions March 23-24, March 24-25 and March 25-26.

Feb. 5-7: Early Registration for sessions

March 30-31 and April 1-2. **Feb. 29:** Registration deadline

Recognition

Get ready to celebrate and be celebrated. The *Way to Grow* Luncheon will impress with a delicious three-course meal, beautiful table decor and girlfriend time with your hosting Independent National Sales Directors.

We can't wait to celebrate you! To learn more about all the ways you can be recognized at Career Conference, please visit www.marykayintouch.com.

Schedule AT A GLANCE

Day 1

2 - 9 p.m. Packet Pickup/Late Registration (if space available)
 3:30 - 5 p.m. Independent Sales Director Workshop
 3:30 - 5 p.m. Emerging Leaders Workshop (Star Team Builders, Team Leaders, Future Independent Sales Directors

Future Independent Sales Directors and Independent Sales Directors-in-

Qualification)

7-10 p.m. Opening General Session

(all attendees)

Day 2

8 a.m. – 4:30 p.m. Packet Pickup/Late Registration (if space available)

8:30 – 10:30 a.m. Independent Sales Director and Independent Beauty Consultant

Classes

10:45 a.m. – Noon General Sessions (all attendees)

12:15 – 1:45 p.m. *Way to Grow* Luncheon

(invitation only)

2 – 4 p.m. Closing General Session

(all attendees)

go-give® award

Congratulations to the winners for February 2012

The Go-Give® Award is given in memory of Independent National Sales Director Sue Z. Vickers to recognize Independent Sales Directors who best exemplify the Golden Rule helping others unselfishly and supporting adoptees as much as unit members.

If you know an Independent Sales Director who has displayed the Go-Give spirit, why not nominate her for the monthly Go-Give® Award? The Go-Give® Award nomination form is available on the Mary Kay InTouch® website under "Recognition."



Amy Kitrell Pearl

Independent Future Executive Senior Sales Director

Began Mary Kay April 1989

Sales Director Debut November 1992

Offspring four first-line: three second-line

National Sales Director Stacy James

Honors Cadillac qualifier; Circle of Honor; Consultant Queen's Court of Personal Sales; Sales Director Queen's Court of Personal Sales; 13-times Circle of Achievement; four-times Circle of Excellence; gold medal winner; estimated highest monthly unit retail: \$111,373

Personal Lives in Ashland, Neb. Husband, Barry; sons: Blake, Bo, Brett, Bryce, Barrett

Favorite Quote "Now to Him who is able to do immeasurably more than all we ask or imagine, according to His power that is at work within us ..."

- Ephesians 3:20-21

Independent Executive National Sales Director Jan Harris says, "Amy always puts others first. She adopted one of the Independent Beauty Consultants in my area and developed her into a secondline Independent Sales Director for my National Area."



Caroline Sagunsky Diamond

Independent Future Executive Senior Sales Director

Began Mary Kay April 1981

Sales Director Debut April 1983

Offspring three first-line: three second-line

National Sales Director Go Give Area

Honors Premier Club qualifier; Circle of Honor; Consultant Queen's Court of Personal Sales; five-times Sales Director Queen's Court of Personal Sales; 15-times Circle of Achievement; fourtimes Double Star Achievement; estimated highest monthly unit retail: \$60,280

Personal Lives in Medford, Ore. Husband, Paul; daughters: Nancy, Emily

Favorite Quote "There is no use to put frosting on the cake if you are going to let the cake crack." - Mary Kay Ash

Independent National Sales **Director Emeritus Dollie Griffin**

says, "Caroline has been a tremendous support system for my area. She cares for her clients and provides great service."



Michelle Sweedar Rubv

Independent Senior Sales Director

Began Mary Kay January 1991

Sales Director Debut December 1992

Offspring one first-line

National Sales Director Go Give Area

Honors Premier Club qualifier; Circle of Honor: Sales Director Queen's Court of Personal Sales; Queen's Court of Sharing; fivetimes Circle of Achievement; Double Star Achievement; gold medal winner; estimated highest monthly unit retail: \$51,613

Personal Lives in Mars. Pa. Husband, Butch; sons: Joshua, Steven; daughter, Brooke

Favorite Quote "I can do all things through Christ who strengthens me."

- Philippians 4:13

Independent Elite Executive Senior Sales Director Kim McClure of Cranberry

Township, Pa., says, "Michelle has been a great supporter of our future National Area and painting the vision for the Independent Beauty Consultants in my area."



Gina Ulicny Sapphire

Independent Senior Sales Director

Began Mary Kay July 1990

Sales Director Debut

November 1992 Offspring two first-line;

one second-line **National Sales Director**

Go Give Area Honors Premier Club qualifier; Circle of Honor; monthly Go-Give® Award winner, January 2000; Consultant Queen's Court of Personal Sales: 12-times Sales Director Queen's Court of Personal Sales; seven-times Circle of Achievement; five-times Double Star Achievement: gold medal winner; estimated highest monthly

Personal Lives in Roswell. Ga. Husband, Mike; daughter, Veronica Lea

unit retail: \$71,725

Favorite Quote "Make it beautiful just for the sake of beauty. God sees what you are doing; do it beautiful for Him."

- Fr. Schramko

Independent Beauty Consultant Jessica Mosley of Woodstock,

Ga., says, "Gina always treats me and other adoptees like her own unit members. She takes the time to discuss how I can develop as an Independent Beauty Consultant."



Kathy Laughlin **Emerald**

Independent Senior Sales Director

Began Mary Kay February 1982

Sales Director Debut December 1997

Offspring one first-line

National Sales Director Go Give Area

Honors Premier Club qualifier; Circle of Honor; four-times Sales Director Queen's Court of Personal Sales; two-times Circle of Achievement; Double Star Achievement; Fabulous 50s; gold medal winner; estimated highest monthly unit retail: \$47,606

Personal Lives in Clovis. Calif. Husband. Phil: son. Chad: daughters: Charity, Crystal, Cayla, Colleen

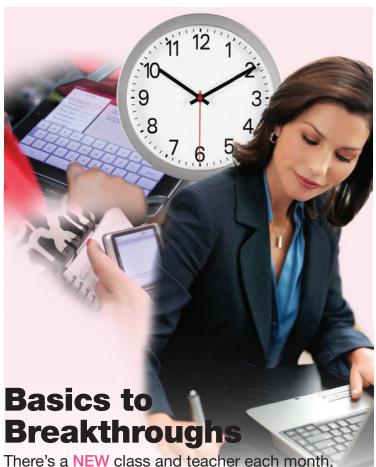
Favorite Quote "If you do the possible, God will do the impossible." – Anonymous

Independent Beauty Consultant Beth Drake of Marlborough,

Conn., says, "We were searching for a Success meeting that would energize us and keep us on track. Kathy is energetic, imaginative, funny and inspirational – how exciting to build our businesses with her!"



Mary Kay Inc. P.O. Box 799045 Dallas, TX 75379-9045 PRSRT STD U.S. POSTAGE PAID MARY KAY INC.



There's a NEW class and teacher each month, so DON'T MISS OUT. ONCE THE MONTH is over, so is the class!



Independent National Sales Director

Sabrina Goodwin Monday

JANUARY
The Courage to
Be GREAT



Independent National Sales Director

Kimberly Copeland



Independent Executive Senior Sales Director

Krystal Walker



AND



Independent National Sales Director

Jo Anne Barnes

MARCH You CAN Bounce Back!

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Stajan. 1, 2012

- Each month you'll hear your favorite Independent National Sales Directors and Independent Sales Directors.
- Learn about timely topics through live chats with esteemed faculty as well as feeds on "Let's Talk," plus exclusive videos specifically for Power Class participants.
- Best news: It's FREE!

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