

October Recognition

Congratulations to the winners

Top NSDs Year-To-Date





















Gloria Mayfield Banks

Kathy Helou

Gloria Castaño

Carol Anton Sonia Páez

Lisa Madson

Patricia Turker

Lupita Ceballos

Debi Moore

Cindy Williams

On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite

Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for October 2016, NSD Area Leadership Development Bonuses and NSD commissions earned on all foreign countries for September 2016.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1 through October 31, 2016.

On-Target for \$550,000	Inner Circle
Gloria Mayfield Banks	
Kathy Helou	
Gloria Castaño	
On-Target for \$500,000	Inner Circle
Carol Anton	\$166,578
On-Target for \$450,000	Inner Circle
Sonia Páez	\$163,934
Lisa Madson	156,353
On-Target for \$400,000	Inner Circle
Patricia Turker	\$145,539
On-Target for \$325,000	Inner Circle
Lupita Ceballos	\$113,802
Debi Moore	111,882
Cindy Williams	108,663
Sara Pedraza-Chacón	

Stacy James	\$107,073
Pamela Waldrop Shaw	102,782
On-Target for \$250,000 L	Diamond Circle
Mary Diem	\$99,489
Halina Rygiel	99,424
Karlee Isenhart	
Anabell Rocha	91,101

On-Target for \$300,000 Diamond Circle

On-Target for \$200,000 Dia	mond Circle
Dacia Wiegandt	\$82,779
Cyndee Gress	82,177
SuzAnne Brothers	81,533
Dayana Polanco	80,810
Julianne Nagle	78,744
Linda Toupin	77,019
Anita Tripp Brewton	76,770
Lia Carta	75,839
Pamela Fortenberry-Slate	75,834
Sandy Valerio	75,004
Dawn Dunn	74,166

Kerry Buskirk	72,565
Diane Underwood	70,471
Kristin Myers	
Mary Estupiñan	68,328
Kay Elvrum	66,911

On-Target for \$150,000 Gold	Circle
Cindy Fox	\$66,183
Julia Burnett	65,538
Connie Kittson	65,013
Ada García-Herrera	64,524
Lily Orellana	60,707
Julie Krebsbach	58,886
Lisa Allison	
Yosaira Sánchez	58,548
María Monarrez	58,536
Yvonne Lemmon	57,867
Davanne Moul	57,767
Jamie Cruse-Vrinios	
Gloria Báez	56,089
Vivian Díaz	55,864
Sue Pankow	55,689

Evelinda Diaz	55,513
Auri Hatheway	54,964
Sonia Bonilla	54,759
Alicia Lindley-Adkins	54,105
Gay Hope Super	
Maureen Ledda	
Consuelo Prieto	53,555
Susan Hohlman	53,496
Candace Laurel Carlson	52,930
Shannon Andrews	51,602
Noelia Jaimes	51,282
Cathy Bill	
Pam Klickna-Powell	50,191

On-Target for \$125,00 Kimberly Copeland	\$40,800
Scarlett Simpson	100 . 17.70. 7 M.
Diane Mentiply	49,493
Monique Balboa	
Juanita Gudiño	48,873
Jan Thetford	48,414
Rosibel Shahin	48,133

Crystal Trojanowski	47,120
Morayma Rosas	46,965
Amie Gamboian	
Jeanie Martin	46,796
Rebbecca Evans	46,115
Tammy Crayk	
Shelly Gladstein	
Paméla Tull	45,366
Pam Ross	
Luzmila Abadia Carranza	
Carmen Hernández	44,397
Kim McClure	
Alia Head	
Joanne Bertalan	43,713
Magdalena Nevárez	
Somer Fortenberry	
Janis Z. Trude	
Mayuli Rolo	
Alma Orrostieta	
Elizabeth Muna	41,805
Virginia Rocha	V 00000 00000

Monthly Commissions And Bonuses

Listed are NSD commissions above \$10,000 earned in October by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are not included in these amounts.

Diamond

1. Gloria Castaño***	\$67,152
2. Lisa Madson*	55,655
3. Pamela Waldrop Shaw**	29,184
4. Halina Rygiel*	
5. Dawn A. Dunn*	
6. Yosaira Sánchez	
7. Mary Diem*	24,055
8. Lisa Allison	
Kay E. Elvrum	
10. Yvonne S. Lemmon	
11. Julia Burnett*	19,073
12. Sue Pankow	
13. Jeanie Martin	
14. Diana Sumpter	18,006
15. Susan M. Hohlman*	
16. María Monarrez	
17. Lily Orellana	17,732
18. Connie A. Kittson*	16,791
19. Kristin Sharpe	
20. Shelly Gladstein	
21. Shannon C. Andrews*	
22. Rebbecca Evans*	
23. Vicki Jo Auth	
24. Sharon L. Buck	
25. Margaret M. Bartsch	13,893
26. Pam Ross*	13,802
27. Alia L. Head	13,771
28. Roxanne McInroe	12,994
29. Rosa Carmen Fernández	12,727
30. Leah Lauchlan	12,656
31. Lynnea E. Tate	12,272
32. Julia Mundy	
33 Candy D Lewis	

34. Lynne G. Holliday	11,525
35. Robin Rowland	11,384
36. Marixa González	11,105
37. Rosa Bonilla*	10,828
38. Heidi Goelzer	10,634
39. Evitelia Valdez-Cruz	10,515

Duby

Huby	
1. Carol Anton**	\$44,538
2. Cindy A. Williams*	
3. Linda C. Toupin	
4. Stacy I. James**	
5. Karlee Isenhart*	
6. Sandy Valerio*	
7. Kim L. McClure	
8. Jan L. Thetford	
9. Mary Estupiñan*	
10. Lia Carta**	
11. Sherril L. Steinman	
12. Cindy Fox*	
13. Anabell Rocha*	
14. Julie Krebsbach*	
15. Jo Anne Barnes	17,141
Candace Laurel Carlson*	16,529
17. Brenda Segal*	
18. Cathy Bill*	
19. Bea Millslagle	
20. Lara F. McKeever	
21. Deb Pike	
22. Gloria Báez*	15,250
23. Crystal Trojanowski	13,980
24. Kate DeBlander	13,671
25. Amie N. Gamboian	
26 Patty J Olson	12 432

27. Juanita Gudiño	12,430
28. Brittany Kaps*	12,302
29. Virginia S. Rocha	11,743
30. Kathy Rodgers-Smith	11,609
31. Tammy Romage	11,475
32. María Flores	11,444
33. Lynda Jackson*	11,237
34. Tammy A. Vavala	10,884
35. Lily Gauthreaux	10,556
36. Annaka Krafka	10,436
37. Elizabeth Muna*	10,393
38. Gena Rae Gass	10,088

12. Sue Pankow18,989	5. Namee iseminant21,953	Sappnire
13. Jeanie Martin18,108	6. Sandy Valerio*20,203	Cappillo
14. Diana Sumpter18,006	7. Kim L. McClure20,096	1. Kathy Helou***\$51,475
15. Susan M. Hohlman*17,779	8. Jan L. Thetford18,176	2. Lupita Ceballos**37,925
16. María Monarrez17,757	9. Mary Estupiñan*17,980	3. Sara Pedraza-Chacón*
17. Lily Orellana17,732	10. Lia Carta**17,918	4. Debi R. Moore*33,082
18. Connie A. Kittson* 16,791	11. Sherril L. Steinman17,876	Pamela A. Fortenberry-Slate*29,576
19. Kristin Sharpe16,790	12. Cindy Fox*17,709	6. SuzAnne Brothers*25,538
20. Shelly Gladstein16,332	13. Anabell Rocha*17,322	7. Cyndee Gress*23,108
21. Shannon C. Andrews*16,137	14. Julie Krebsbach*17,300	8. Davanne D. Moul*19,607
22. Rebbecca Evans*15,903	15. Jo Anne Barnes17,141	9. Kristin Myers*18,443
23. Vicki Jo Auth15,064	16. Candace Laurel Carlson*16,529	10. Vivian Díaz*16,279
24. Sharon L. Buck14,869	17. Brenda Segal*16,453	11. Janis Z. Trude16,169
25. Margaret M. Bartsch13,893	18. Cathy Bill*16,282	12. Kimberly R. Copeland15,981
26. Pam Ross*13,802	19. Bea Millslagle15,597	13. Alicia Lindley-Adkins*15,549
27. Alia L. Head13,771	20. Lara F. McKeever15,557	14. Diane L. Mentiply15,527
28. Roxanne McInroe12,994	21. Deb Pike15,338	15. Somer Fortenberry15,383
29. Rosa Carmen Fernández12,727	22. Gloria Báez*15,250	16. Consuelo R. Prieto*14,760
30. Leah Lauchlan12,656	23. Crystal Trojanowski13,980	17. Morayma Rosas14,638
31. Lynnea E. Tate12,272	24. Kate DeBlander13,671	18. Elaine K. Williams13,415
32. Julia Mundy11,667	25. Amie N. Gamboian13,615	19. Scarlett Simpson*13,400
33. Candy D. Lewis11,585	26. Patty J. Olson12,432	20. Debra M. Wehrer13,147

21, LaRonda L. Daigle	13,100
22. Tina Hulsman	12,917
23. Paola Ramírez	
24. Dawn Otten-Sweeney	12,718
25. Glinda McGuire*	
26. Heather A. Carlson	
27. Alma Orrostieta	
28. Josefa Chacón-Alonzo	11,567
29. Angle S. Day*	
30. Julie Weaver	
31. Ruth L. Everhart	
32. Valerie J. Bagnol*	
33. Magdalena Nevárez*	10,861
34. Maribel Barajas	10,768
35. Elizabeth Sánchez	
36. Lorraine B. Newton	10,705
37. Sylvia Kalicak	10,621
38. Evalina Chávez	
39. Angie C. Locke	
40. Jeanie M. Tamborello	
41. Diana Heble	10,020

Emerald

Lilloraid	
1. Gloria Mayfield Banks***	\$69,206
2. Sonia Páez**	43,843
3. Patricia Turker**	38,978
4. Dacia Wiegandt*	26,109
5. Diane Underwood	22,153
6. Dayana Polanco*	21,206
7. Julianne Nagle*	20,787
8. Ada García-Herrera*	20,629
9. Kerry Buskirk*	20,544
10. Evelinda Díaz*	18,741
11. Pamela Tull	18,667

Ì	12. Auri Hatheway	18,385
	13. Jamie Cruse-Vrinios	18,153
	14. Anita Tripp Brewton*	
	15. Maureen S. Ledda*	
	16. Monique Balboa	
	17. Pam Klickna-Powell	
	18. Sonia Bonilla	15,812
	19. Rosibel Shahin*	
	20. Pam I. Higgs	
	21. Tammy Crayk	
	22. Gillian H. Ortega	
	23. Joanne R. Bertalan*	13,357
	24. Kirk Gillespie	
	25. Marilyn Marte de Melo	
	26. Luzmila Abadia Carranza*	
	27. Noelia Jaimes*	11,905
	28. Mary Beissel	11,752
	29. Kym A. Walker*	11,702
	30. Cristi Ann Millard	
	31. Sue Wallace	11,478
	32. Crisette M. Ellis	
	33. Diane Bruns	
	34. Jill D. Davis	
	35. Mairelys López	
	36. Mayuli Rolo*	10,389
	37. Roya Mattis	
	38. Maureen Myers	
	39. Kathy P. Oliveira	

^{*} Denotes Senior NSD ** Denotes Executive NSD

^{***} Denotes Elite Executive NSD

Mary Kay Angels/Ángeles Mary Kay

October/Octubre 2016

Top National Sales Directors — Commissions and Bonuses/Primeras DNVs: Comisiones y gratificaciones



Gloria Castaño \$67,152 Diamond



\$44,538



\$51,475 Sapphire



Gloria Mayfield Banks \$69,206

Top Unit — Estimated Retail Production/ Primera Unidad — Producción estimada al menudeo

DIAMOND/DIAMANTE - Delmi Santos, Y. Sánchez Area	\$106,722
RUBY/RUBÍ - Susan Moore, C. Williams Area	\$88,230
SAPPHIRE/ZAFIRO - Randi Stevens, Go-Give Area	\$91,348
EMERAL D/ESMERAL DA - Nancy Boucher, Go-Give Area	\$95,638

These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team or unit members in their Seminar areas in October 2016./Estas Directoras Nacionales de Ventas Independientes, Directoras de Ventas Independientes y Consultoras de Belleza Independientes lograron las comisiones, gratificaciones o la producción más altas o tuvieron el mayor número de nuevas integrantes de equipo o integrantes de unidad en sus áreas de Seminario en octubre de 2016.

Top Sales Director — Personal Sales/ Primera Directora de Ventas: Ventas Personales

DIAMOND/DIAMANTE — Kelly Freeman, K. Ford Area	\$16,645
RUBY/RUBÍ — Perpetua Asu-Eze, Go-Give Area	\$18,512
SAPPHIRE/ZAFIRO — Zarabeth Golden Quinn, D. Mentiply Area	\$13,515
EMERALD/ESMERALDA — Connie Ackroyd, Go-Give Area	\$13,658

Top Beauty Consultant — Personal Sales/ Primera Consultora de Belleza: Ventas Personales

DIAMOND/DIAMANTE - Debra Brown, J. Murton Unit, Go-Give Area	\$11,982
RUBY/RUBÍ - Bellaluci Umeda, A. Farrell Unit, Go-Give Area	\$10,845
SAPPHIRE/ZAFIRO — Betty Smith, C. Clem Unit, Go-Give Area	\$13,907
EMERALD/ESMERALDA - Kirsten Cherry, A. Marusek Unit, J. Nagle Area	\$15,718

Top Team Builder/Primera Impulsora de Equipo

New Team Members/Nuevas Integrantes de eq	uipo
DIAMOND/DIAMANTE - Sarahi Garcia, S. Herrera Unit, E. Bermeo Area	.11
RUBY/RUBÍ — Ilma Pimenta, C. Eick Unit, Go-Give Area	.11
SAPPHIRE/ZAFIRO — Pascuala Trujillo, Y. Hernandez Unit, M. Nevárez Area	.11
EMERALD/ESMERALDA — Alexandra Prieto Martinez, B. Ramirez Unit, M. López Area	.11

Top Unit Builders/ Primeras Impulsoras de Unidad

October/Octubre 2016

Independent Sales Directors with 20 or more new unit members for October 2016./ Directoras de Ventas Independientes con 20 o más nuevas integrantes de unidad en octubre de 2016.

New Unit Members/Nuevas integrantes de unidad

Diamond/Diamante

Delmi Cristina Santos	40
Soledad Herrera	35
Cristina Martins	29
Tracy Craven	20
Stephanie Anne Mottaz	

Ruby/Rubí

Lindsey Mills2	2
Lauren Nicole Bloomer	
Candace Lyn Doverspike	0
Maria N. Espinoza	0

Sapphire/Zafiro

Erika Duke Hulm	35
Claudia G. Rivera	30
Herendira Garcia	
Pamela Brigante	23
Jennifer Marie Ham	21
Casie Hembree	
Laura Miriam Villalpando	20

Emerald/Esmeralda

Katy Goldstein	37
May Thi Nguyen	26
Rosy Garcia Acevedo	24
Yamisderky Pelier	22
Grace Elizabeth Snively	22
Yusely Moll	21
Yaleska Feliciano Rios	
Emily Sujey Vijil	20

New NSDs Debut/Debutes de nuevas DNVs

October/Octubre 2016

New Independent National Sales Directors debut Oct. 1, 2016./Debutes de nuevas Directoras Nacionales de Ventas Independientes del 1 de octubre de 2016.



María Sigüenza National Sales Director Diamond Seminar



Josefa Chacón National Sales Director Sapphire Seminar



Marilyn Marte de Melo National Sales Director Emerald Seminar

Meet Your NSDs/ Conoce a tus DNVs

Be sure to visit the Mary Kay InTouch® website for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the "Meet Your NSDs" link under the Heritage tab. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?/Asegúrate de visitar el sitio electrónico Mary Kay InTouch® para leer inspiradoras historias de éxito de las Directoras Nacionales de Ventas Mary Kay Independientes. Haz clic en el enlace "Conoce a tus DNVs" bajo el separador "El Legado". Puedes buscar las historias de DNVs por nombre, ciudad, estado, Seminario o por ocupación anterior. ¿Por qué no compartir sus historias con integrantes de equipo potenciales?

Sapphire/Zafiro

Congratulations to the winners/Felicidades a las ganadoras

New Debuts/ Debutes

August/Agosto 2016



Esther D. Atkins Jacksonville, Fla. M. Smith Unit

Amy Jo Casali Flagstaff, Ariz. T. Skelton Unit

Judith Ortega Calhoun, Ga. B. Fonseca Unit

Not pictured:/Sin foto: Alicia Acosta, Elkhart, Ind., M. Nevárez Unit; Edna Alvarado, Denver, N. Waltman Unit; Francisca Arias, Las Vegas, J. Acosta Unit; Jocelyn Bravo, Houston, T. Hoelzel Unit; Agapita Doroteo, Chicago, J. Brito Unit; Maria E. Evangelista-Gonzalez, Goshen, Ind., M. Miller Unit; Kathleen M. Fowler, Monroe, Mich., L. Morgan Unit; Brenda Joyce Gaines, Spartanburg, S.C., T. Shaw Unit; Melissa Gates, Buffalo, Wyo., M. Miller Unit; Maria del Carmen Gonzalez, Rohnert Park, Calif., M. Barajas Unit; Angelica Guzman, Athens, Texas, A. Orrostieta Unit; Brandi Howell, Middletown, Ohio, E. Stalf Unit; Christine M. Kretz, Northwood, Ohio, A. Sigler Unit; Marisol Lopez, Noel, Mo., L. Garcia Unit; Mary Ann A. Monje, Hanover Park, Ill., M. Gonzalez Unit; Jennifer Lee Morrissey, East Rutherford, N.J., S. Barnes Unit; Tracy Ann Pam, Cameron Park, Calif., C. Ramirez Unit; Eva Perales, Fort Worth, Texas, J. Chacon Unit; Gregoria Ramirez, Fort Worth, Texas, J. Chacon Unit; Taneish N. Reise, Fort Myers, Fla., A. Smith Unit; Manuela Rivas, Grand Prairie, Texas, E. Obregon Unit; Maria D. Rosa Rio Cortes, Highwood, Ill., Y. Hernandez Unit; Andresa Semanech-Vicente, Belleville, N.J., P. Brigante Unit; Nely Suarez, Irving, Texas, V. Reyes Unit; Jo Lynn Vereen, Greensboro, N.C., A. Johnson Unit; Mayra Juanita Zamudio, Chicago, Y. Hernandez Unit.

Dean's List/ Lista del Decano

October/Octubre 2015





Damilola Hannah Akinsola Bowie, Md. E. Muna Area Ruby Seminar



Juana M. Del Cid Salem, Va. E. Valdez-Cruz Area Diamond Seminar



Jamie Leigh Jones Grand Island, Neb. A. Krafka Area Ruby Seminar







Melissa Olshefski Denville, N.J. C. Gress Area

Not pictured:/Sin foto: Gaby Olivera, West Jordan, Utah, P. Ramírez Area.

Honors Society/ Sociedad de Honor

October/Octubre 2015



Melissa Olshefski Denville, N.J. C. Gress Area

Not pictured:/Sin foto: Gaby Olivera, West Jordan, Utah, P. Ramírez Area.

Fabulous 50s/ Fabulosos 50 April/Abril 2016

Not pictured:/Sin foto: Allison Lea Hall, Calhoun, Ga., A. Locke Area; Joelle Nwoke, Reading, Pa., C. Gress Area.

WHAT YOU BELIEVE, YOU CAN ACHIEVE! O QUE CREAS, PUEDES LOGRAR! Many Kay

On the Move/ En Acción

August/Agosto 2016

Amy Jo Casali Kathleen M. Fowler Judith Ortega Nely Suarez Jo Lynn Vereen Mayra Juanita Zamudio



New Team Leaders/ Nuevas Líderes de Equipo

October/Octubre 2016

Kassie A. Adams
Ashley Alsobrook Mitchell
Lesley A. Ayers
Bernadette F. Baudy
Brandy S. Brown
Lisa Bruggeman
Elizabeth M. Cameron
Araceli Chamorro
Estela Chirinos
Stephanie Collins
Marlenn Cruz
Veronica Diaz

Lisa L. Doering
Lesley Donnell
Taylor Dotson
Stephanie A. Eickholt
Angela D. Elledge
Dora Escobedo
Sarah France
Martha Gonzalez
Ofelia Gonzalez
Estefani Guevara
Elizabeth Kemblowski
Shannon A. Kinnan

Donna M. Landy
Rachel J. Lott
Cindy Maddan
Reina I. Maldonado
Norma L. Marquez
Lucia Martinez
Beatriz M. Medrano
Ma del Carmen Mejia
Maria G. Mendoza
Sanjuana Mendoza
Gabriella A. Miller
Laura F. Miller

Laura Miranda
Cynthia J. Mire
Stephanie Moreno
Misty Mundy
Ginger M. Noel
Joanna D. Ornelas
Nievez Ponce
Kateryn Pritchard
Gabriela Rascon
Marjorie Rodriguez
Gabriella Ruiz
Maria D. Sanchez

Monica A. Sanchez Carrie S. Simpson Gloria A. Sorto Emily Tanner Hailey Vega Marsha R. Wayne Monica T. Webster Erica L. Wilson-Traxler

Grand Achievers/ Gran Ganadoras

October qualifiers/ Calificadas en octubre 2016 Consultants/Consultoras

Ana L. Ayala Kelli Ann Crider Sonia Ana Esquivel Evelia Garibay Francis Leyva Lissette Mancini Betsy Ann Sugg

Sheila Foster T Taylor Unit

Sales Directors/ Directoras de Ventas Amy Jo Casali

Maribel Rada

Rebecca Taylor

First Gold Medal/Primera Medalla de Oro

October/Octubre 2016

New Team Members/ Nuevas integrantes de equipo

Melinda Alderete, E. Astran-Cuellar Unit	6
Norma Alfaro, H. Garcia Unit	
Araceli Angeles, B. Alvarado Unit	5
Araceli Chamorro, H. Garcia Unit	6
Marlenn Cruz, L. Villalpando Unit	5
Sarah East, T. Caldwell Unit	5
Maria Escobar, C. Prieto Unit	5
Bertha Felix, O. Rios Unit	5
Marlene Figueroa Ceballos Unit	5

Official Costor, I. Taylor Offic	
Maria Gonzalez, M. Rodriguez Unit	8
Vicki Jackson, L. Newby Unit	7
Elizabeth Kemblowski, E. Hulm Unit	6
Denise Lewis-Lancaster, M. Beason Unit	5
Laura Miranda, R. Meza-Sanchez Unit	.10
Beatriz Medrano, O. Pinto Unit	5
Ma del Carmen Mejia, M. Coyote Unit	5
Sanjuana Mendoza, C. Rivera Unit	5
Misty Mundy, K. Perkins Unit	5
Christina Nguyen, N. Cargile Unit	5

lievez Ponce, R. Alvarado Unit	7
Sabriela Rascon, E. Hulm Unit	8
Martie Roberts, L. Purser Unit	7
Sabriella Ruiz, J. McNulty Unit	5
loemi Ruiz, K. Lee Unit	8
Debbie Sanchez, D. Martinez Unit	7
Sales Director Jo Vereen	5
Megan Wilson, J. Armes Wenzel Unit	5
Shannon Young, H. Bohlinger Unit	5

13% Club/ Club del 13%

October/Octubre 2016

Congratulations to the top 25 Independent Beauty Consultants and Independent Sales Directors in the **Sapphire** area earning 13 percent personal team commissions. They placed a personal minimum \$600 wholesale Section 1 order and had at least five personal team members each place a minimum of \$225 in wholesale orders during October./Felicitaciones a las primeras 25 Consultoras de Belleza Independientes y Directoras de Ventas Independientes en el área **Zafiro** que ganaron las comisiones del 13% por equipo personal. Éstas hicieron un pedido personal mínimo de \$600 de la sección 1 al mayoreo y tuvieron por lo menos cinco integrantes de equipo personal que hicieron cada una pedidos por un mínimo de \$225 al mayoreo en octubre.

Sales Director Heather L. Bohlinger	\$2,314
Sales Director Laurieann Barclay	2,242
Sales Director Reyna Victoria Alvarado	2,178
Sales Director Kerri Leigh Ross	1,828
Sales Director Amy R. Sigler	1,808
Sales Director Marie E. Vlaminck	1,791
Sales Director Karla Rae Plantan	1,785
Sales Director Kelly Ingland Brock	1,765
Sales Director Julie A. Griffin	1,695

Sales Direct	or Jessica Nicole Schultz	1,639
Sales Direct	or Jennifer Ann Flesher	1,627
Sales Direct	or Jessica Scola	1,577
Sales Direct	or Jennifer Jean McNulty	1,573
Sales Direct	or Angela Rose	1,569
Sales Direct	or Jessica Holzbach	1,569
Sales Direct	or Angela P. LaFrance	1,547
Sales Direct	or Joni D. Koontz	1,545
Sales Direct	or Danielle Coughlan	1,470

Sales Director Isela Martinez	1,459
Sales Director Lorena P. Ramirez	1,438
Sales Director Sandy Kay Gant	1,424
Sales Director Cindy Harness	1,422
Sales Director Michele Martella Armes	1,412
Sales Director Erika Duke Hulm	1,408
Sales Director Kassondra Joelle Kantz	1,400

Sapphire/Zafiro

Achievement Circle/ Círculo de Logros

October/Octubre 2016

Ranking of the top 100 Independent Sales Directors in the Sapphire area based on their October 2016 estimated unit retail production./Clasificación de las primeras 100 Directoras de Ventas Independientes en el área Zafiro según su producción de unidad estimada al menudeo de octubre de 2016.

Randi Stevens\$91,3	8 Donna Stephano	Epsie J. Elmer47,645	Lynn F. Huckels44,889
Casie Hembree73,5	2 Vicki Piccirilli54,659	Laurieann Barclay47,584	Nannette G. Short44,614
Jessica Holzbach72,7	3 Sandi Gaither54,129	Gloria Stakemiller47,374	Beth S. Austin
Erika Duke Hulm71,6	8 Bonnie Crumrin53,184	Claudia G. Rivera47,280	Penny J. Jackson44,194
Marie E. Vlaminck71,3	5 Jessica Scola53,148	Nancy W. Pettaway47,241	Reyna Victoria Alvarado43,745
Julie Neal70,2	1 Joli A. Dockery52,971	Lafreda D. Williams47,195	Jodi L. Feller43,715
Jordan Helou Eicher69,9	6 Tracy Foltz	Joyce A. Newell47,022	Jessica Nicole Schultz43,636
Nedra Ruby White68,8	3 Lady Ruth Brown52,707	Pamela Brigante47,004	Tracy Potter43,292
Debbie A. Weld67,7	8 Jeanette E. Beichle52,646	Abby Louis Johnson46,511	Mary K. White42,984
Carol Lee Johnson66,5	1 Petie L. Huffman	Robyn S. Cartmill46,453	Marcela Sierra42,888
Kristi M. Anderson65,1	6 Dolores Keller	Sandy Kay Gant46,298	Tracey A. Fields-Hedrick42,406
Ann W. Sherman64,6	6 Jennifer Jean McNulty51,916	Lorena P. Ramirez46,138	Rheanonda R. Johnson Gray42,384
Robin S. Moody63,4	6 Kelly Ingland Brock51,683	Jennifer G. Bouse46,117	Mariaelena Boquin42,314
Tommi Pleasure	4 Keita Powell51,647	Marla Beddick45,993	Natalie Cargile42,309
Karla Rae Plantan62,3	5 Laura Miriam Villalpando51,421	Melinda Jean Haynes45,800	Doris M. Quackenbush42,039
Dawn Barton62,2	7 Lana Michelle Hartzog51,116	JoAnna P. Shipe45,789	Linné Lane41,825
Michele Semper61,6	2 Marni McKenna Hendricks50,928	Hazel White45,645	Satarro Purnell41,661
Patty Webster59,7	8 Kimberly Michelle Perkins50,742	Julie Brindell Sapp45,610	Patrice Moore Smith41,608
Stephanie Lynne Lenard58,9	3 Jenan W. Wood50,475	Heather L. Bohlinger45,397	Amanda Gustafson41,536
Marjorie S. Haun58,4	5 Judith E. Cotton50,298	Candace Nicole Holte45,335	Denise Yates-Hernandez41,465
Kim West57,9	7 Kaye Yuen49,099	Julie A. Griffin45,318	Trisha Taylor41,451
Diane Covington57,0	6 Orenda Raichel Hunniford48,988	Monica Garcia45,258	Candy I. Johnston41,209
Linda Meier56,7	0 Romaine Korzon48,632	Missy M. O'Neal45,208	Gina C. Ulicny41,085
Jeanette M. Thompson56,4	3 Hilda Marrufo48,622	Ruby Garner45,056	Kathleen Kirkwood41,065
Mary Lou Ardohain55,9	6 Jerlene Vrana48,027	Michele Martella Armes44,898	Linda Ann Holmquist40,856

Commission Circle/ Círculo de Comisiones

October/Octubre 2016

Independent Sales Directors who earned the top 100 commissions and bonuses in the Sapphire area in October 2016. Names in **bold** print earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission./Las Directoras de Ventas Independientes que ganaron las Primeras 100 comisiones y gratificaciones en el área Zafiro en octubre de 2016. Los nombres en negrillas son quienes ganaron la comisión máxima del 13 por ciento de Directoras de Ventas más el 13 por ciento máximo de comisión por reclutas personales.

Randi Stevens\$11,73	1 Michele Martella Armes8,644	Sandy Kay Gant7,797	Rita Schaefer7	7,092
Michele Semper11,72	1 Claudia G. Rivera8,545	Joli A. Dockery7,791	Tracy Potter7	7,089
Erika Duke Hulm11,58	9 Vicki Piccirilli	Donna Stephano	Melinda Jean Haynes7	7,059
Julie Neal11,26	4 Stephanie Lynne Lenard	Julie A. Griffin	Abby Louis Johnson6	3,989
Jennifer Jean McNulty11,21	2 Ann W. Sherman	Jessica Marie Anderson7,574	Kathleen Kirkwood6	3,956
Nedra Ruby White11,04	6 Kelly Ingland Brock	Keita Powell7,555	Rosa Elia Meza-Sanchez6	3,939
Jordan Helou Eicher10,90	6 Jeanette M. Thompson8,388	Judith E. Cotton	Bonnie Crumrin6	3,919
Jessica Holzbach10,30	4 JoAnna P. Shipe8,358	Tracy Foltz	Lafreda D. Williams6	3,918
Casie Hembree10,26	9 Jessica Scola8,261	Hilda Marrufo7,461	Linda Ann Holmquist6	3,895
Heather L. Bohlinger10,22	1 Lana Michelle Hartzog8,250	Margarita Elisea7,449	Patrice Moore Smith6	3,864
Marie E. Vlaminck10,15	7 Pamela Brigante	Marla Beddick	Carole Gantt6	3,860
Diane Covington10,06	8 Kerri Leigh Ross	Epsie J. Elmer	Kassondra Joelle Kantz	3,814
Karla Rae Plantan	4 Lady Ruth Brown8,157	Jessica Nicole Schultz7,416	Krystal K. Hunsucker6	3,766
Kimberly Michelle Perkins9,61	3 Marni McKenna Hendricks8,058	Maria Claxton-Taylor7,380	Maria Luisa Valle6	3,759
Laurieann Barclay9,56	8 Robyn S. Cartmill	Maria D. Corvera	Peggy B. Sacco6	3,719
Debbie A. Weld	[1948] 이 시 마시아입니다 (1949) 이 14 - 14 - 14 - 14 - 14 - 14 - 14 - 14	Mariaelena Boquin7,365	Moleda G. Dailey6	3,714
Linda Meier9,25	7 Patty Webster	Amy R. Sigler7,362	Ruby Garner6	3,712
Julie Brindell Sapp9,07	4 Marjorie S. Haun	Natalie Reed	Marcela Sierra	3,701
Reyna Victoria Alvarado9,01	1 Satarro Purnell	Isela Martinez	Joni D. Koontz	3,699
Tommi Pleasure8,96	1 Trisha Taylor	Tracey A. Fields-Hedrick7,201	Amanda Gustafson	3,677
Dolores Keller8,80	4 Linné Lane	Rheanonda R. Johnson Gray7,148	Christine M. Jessee	3,662
Dawn Barton	4 Kristi M. Anderson	Nannette G. Short7,139	Denise Yates-Hernandez6	3,662
Jeanette E. Beichle8,78	1 Romaine Korzon	Sandi Gaither7,123	Mary K. White6	3,656
Carol Lee Johnson8,76	2 Lorena P. Ramirez	Beth S. Austin	Joyce M. Conant	3,626
Mary Lou Ardohain8,65	1 Robin S. Moody	Nancy W. Pettaway7,099	Petie L. Huffman6	3,617

For complete qualifications, rules and regulations regarding the awards and achievements on pages 8 – 12, go to Mary Kay InTouch®./Para los requisitos, reglas y reglamentos completos sobre premios y logros de las páginas 8 - 12, ve a Mary Kay InTouch®.

*WITHIN APPLAUSE® MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR EMAIL, YOU SHOULD CONSIDER WHETHER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND REGULATIONS. FOR MORE INFORMATION ON THIS SUBJECT, YOU CAN GO TO THE MARY KAY INTOUCH® WEBSITE AND CLICK ON "TAX AND LEGAL" IN THE DROP-DOWN MENU. WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVOID ANY ISSUES WITH THESE TYPES OF REGULATIONS /DENTRO DEL CONTENIDO DE LA REVISTA APLAUSOS™, PERIÓDICAMENTE PUEDES ENCONTRAR ARTÍCULOS QUE SUGIERAN EL DESARROLLO DE EQUIPO DE TU NEGOCIO A TRAVÉS DE LA COMUNICACIÓN CON PERSONAS RECOMENDADAS Y/O CON INVITADAS POTENCIALES A TUS PRÓXIMAS CLASES DEL CUIDADO DE LA PIEL U OTROS EVENTOS. ANTES DE COMUNICARTE CON ESTAS PERSONAS POR VÍA TELEFÓNICA O CORREO ELECTRÓNICO, DEBERÁS CONSIDERAR SI ESTAS COMUNICACIONES ESTÁN EN CONFORMIDAD CON LAS LEYES Y REGLAMENTACIONES ESTATALES Y/O FEDERALES RELACIONADAS CON LAS LLAMADAS TELEFÓNICAS O MENSAJES DE CORREO ELECTRÓNICO COMERCIALES NO DESEADOS, CONOCIDAS EN INGLÉS COMO DO-NOT-CALL LAWS Y SPAM LAWS. PARA OBTENER MÁS INFORMACIÓN SOBRE ESTE TEMA, PUEDES VISITAR EL SITIO ELECTRÓNICO MARY KAY INTOUCH® Y HACER CLIC EN EL ENLACE "IMPUESTOS Y ASUNTOS LEGALES" EN EL MENÚ DESPLEGABLE. EN CASO DE QUE SE PRESENTE CUALQUIER DUDA, MARY KAY INC. SIEMPRE RECOMIENDA EL CONTACTO CARA A CARA, LO CUAL PUEDE AYUDARTE A EVITAR PROBLEMAS CON ESTE TIPO DE REGLAMENTACIONES.

Mitzi Sandell
Diamond

Independent Sales Director Began Mary Kay Business October 2007

Sales Director Debut September 2008

National Sales Director Go-Give Area

Honors Star Consultant; four-times Sales Director Queen's Court of Personal Sales

Personal Lives in San Antonio. Husband, Jim; son, Samuel; daughter, Harley

"I am motivated to help others because
I love seeing the joy on a woman's face
when she feels beautiful wearing
Mary Kay® products or becoming her
own boss!"

Independent Beauty Consultant Mary
Helen Vallejo of San Antonio, says, "No
task or assignment is difficult for Mitzi.
She is a caring and compassionate woman
who helped a sister Independent Sales
Director with her Mary Kay business during
the last year of her life."

deserving Independent
Sales Director who
displays the Go-Give spirit
for this prestigious honor
today! Look for the
online nomination form
on Mary Kay InTouch®
under the Contests/
Promotions tab.





Cathy Sims Ruby

Independent Sales Director

Began Mary Kay Business October 1983

Sales Director Debut June 1991

National Sales Director

Go-Give Area

Honors Circle of Honor; three-times Sales Director Queen's Court of Personal Sales

Personal Lives in Clinton, Miss. Husband, Jay; son, James; daughters: Andrea, Christine; two grandchildren

"I am motivated to help others because lifting them up and making a difference in their lives bring me incredible joy. I know the Lord is using me for His purpose."

Aspin of Grenada, Miss., says, "An illness was making it difficult for me to complete my consistency challenge. Cathy told me to forget about business and go on my anniversary trip to get well. She worked with my team that last day and helped me complete my challenge."

CONGRATULATIONS to our February 2017

Go-Give® Award winners who best exemplify the Golden Rule – helping others unselfishly and supporting adoptees as much as unit members.



Della Godfrey Sapphire

Independent Future Executive Senior Sales Director

Began Mary Kay Business October 1995

Sales Director Debut February 2002

Offspring four first-line

National Sales Director Go-Give Area

Honors Circle of Honor; Sales Director Queen's Court of Personal Sales; five-times Queen's Court of Sharing; five-times Circle of Achievement; Double Star Achievement; Triple Star Achievement

Personal Lives in Denham Springs, La. Husband, Stewart; daughters: Stephanie, Isabella

"I am motivated to help others because when we know our God-given strengths, we can truly impact the world in a way that influences our present and future generations."

Independent Sales Director Mary Duplechin of Simmesport, La., says, "Della will encourage and work with adoptees to help them achieve their goals and dreams. Her work ethic is to 'make it happen' rather than to 'wait for it to happen.'"



Lisa Hall Emerald

Independent Sales Director Began Mary Kay Business January 1995

Sales Director Debut December 1995

National Sales Director Go-Give Area

Honors Circle of Honor; three-times Sales Director Queen's Court of Personal Sales; Queen's Court of Sharing; Circle of Achievement; Double Star Achievement

Personal Lives in Apex, N.C. Sons: Connor, Jackson

"I am motivated to help others because it is a privilege to serve and support them and by modeling that, the Mary Kay culture is preserved and protected. Having been blessed by it, I want to pay it forward."

Independent Senior Sales Director Victoria Hoffman of Indian Harbour, Fla., says, "Lisa was a great support to me during my battle with breast cancer. She sent me encouraging notes, hats when my hair fell out and loving Voxer® messages when I was too ill to get out of bed."

Make a date with your customers to share this great skin care!



Here's a challenge! Place a \$600* or more wholesale Section 1 order this month to earn a beautiful Embrace Your Dreams bracelet. Want more? Finish the quarter as a Star Consultant by March 15 to earn even more prizes. You can do it! TimeWise® Microdermabrasion

Plus Set

More Ways to Beautiful Skin



TimeWise Repair®

Advanced signs of aging

\$205 set



Botanical Effects®

Easy beauty solutions

\$58 set



Clear Proof® Acne System

Mild-to-

moderate acne

\$45 set

Perfect Pairs

These beauty-boosting supplements do exactly what they're supposed to – complement skin care sets and take her glow to the next level!

TimeWise® Moisture Renewing Gel Mask for extra pampering



TimeWise®
Volu-Fill® Deep
Wrinkle Filler
and/or
TimeWise®
Revealing

RadianceTM

Facial Peel



Mary Kay® CC Cream Sunscreen Broad Spectrum SPF 15*



\$20

Itri-usise

Salari Sala

Firming

Eye Cream

A POWER-PACKED COMBO!

TimeWise®
Ultimate
Miracle Set®,
\$182

The \$600 or more wholesale Section 1 order requirement per month can be placed in one single order or placed in cumulative orders, as long as the orders are placed in the same calendar month. Customer Delivery Service, Guest Checkout and EZ Ship order amounts also will count toward your \$600 or more wholesale Section 1 requirement. You'll receive your bracelet inside your qualifying order. One bracelet per contest achiever each month.



Words of Wisdom

Mary Kay Ash said,
"Roughly 50 percent of
sales people give up when
they fail to sell on the first
call, while 25 percent
make two calls and only
12 percent make three.
Those who make three are
onstage at Seminar!"

Turn Objection Into Opportunity.

OBJECTION:

"I use another brand."

- 1: Let her know you heard her.
 - "Great! You obviously appreciate great products."
- 2: Offer a solution.

"I'd love to treat you to a complimentary facial and get your opinion of Mary Kay® products."

- 3: Give her options.
- "Of course there is no obligation, and I'd love to know how you think Mary Kay compares."



Plan Now for Swimsuit Season!

After nine weeks, 87 percent of women said it dramatically reduced the look of cellulite.

- TimeWise Body[™]
 Smooth-Action®
 Cellulite Gel Cream, \$40
- Mary Kay® Smooth-Action® Body Massager, \$10

†Results reflect the percentage of women who agreed with the statements during a nine-week independent consumer study in which 136 women used the product morning and night.

Personal Assistant in Your Purse <u>myCustomersTM+ App</u>

- Create, submit and track orders.
- Update shipments to your inventory.
- Search customers based on shared interests.

Just \$4.99 plus applicable taxes per month. Download from your app store, then subscribe on Mary Kay InTouch®.



PASSION FOR I

Red symbolizes love, passion and power. Within your Mary Kay business, it's your love for the products and what you do, plus a passion to help others, that give you the **power** to achieve your dreams. It can all add up to a Red-Hot Business!

How Do I Earn My Red Jacket?

Be an active* Independent Beauty Consultant with three to four active* personal team members.

Sharing Made Easy!

Mary Kay also offers tools like the Love What You Do! App that provides helpful facts and

talking points on team-building. Offers:



- Customizable details about potential earnings, rewards, recognition and the career path.
- A direct link to the Independent Beauty Consultant Agreement.

Best news? It's free as part of the Mary Kay® Digital Showcase App.

Look for it in your app store.

Your Independent Sales Director also can be your go-to gal to answer questions and help along the way.

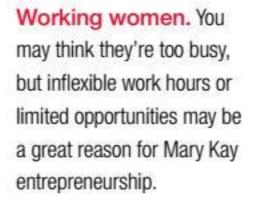
Red Jacket Perks!

- Team commissions
- Potential bonuses
- Recognition at Mary Kay events

The Time Is Right – Now!

Potential Team Members Are Everywhere.

Customers. When you book parties, sell products, rebook and share the Mary Kay opportunity, your customers see you having fun and working your Mary Kay business full circle. Plus, they're already brand lovers!



Stay-at-home moms. The fact that they can stay home, work their Mary Kay businesses around their kids' schedules and earn extra money for family expenses may be a deciding factor!

Family. They may be your first customers, so why not your first team members too?







Share Your Story.

Potential team members connect with the passion and excitement you have. A great way to start is to share your I-story. It also helps you build a relationship. As Mary Kay Ash said, "Don't be afraid. If you don't ask, you'll never get their answer!"

Then Listen

Ask about your potential team member's interests. By listening, you discover what parts of a Mary Kay business may be appealing to her. Maybe it's the flexibility, extra income, girlfriend time, having her own business, enriching others or a myriad of things. Once you uncover her why, it's easy to show her how a Mary Kay business can fulfill her dreams.



Senior Sales Director
Kali DeBlander
Brigham
Pensacola Beach, Fla.

Brain Tickler!

Find the rewards Kali has earned along her "beautiful" Mary Kay journey!

Hints:

- As a top Mary Kay independent sales force member, the world is her playground.
- 2) Kali gets on the road to success in style!
- 3) No boss is going to tell her what to do!
- 4) When Kali feels great, she can conquer the world!

С	Т	G	Α	K	T	М	N	С	D
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Α	D	R	F	S	Н	С	0	М	0
Α	I	М	R	1	G	Α	Н	Ε	N
В	R	Α	F	Α	D	R	Z	Υ	G
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Н	L	Α	Ε	М	Α	R	T	Υ	K
Z	Р	R	Υ	Α	В	В	0	N	U

1) Top Director Trip 2) Career Car 3) Freedom 4) Confidence



SAVE Now for SEMINAR!

Mary Kay Ash believed Seminar was the most important event of the year. A time for all to learn, share, be entertained and recognized. If making the Dallas trip this July seems beyond your budget, here's how you can save from each party. Watch it add up.

Start now. You have six months to save!

One example:

4 parties a week

x \$5 per party

\$20 X 4 weeks = \$80 saved in 1 month!

x 6 months

\$480 SAVED

in 6 months!

It's up to you. Determine what you'll need, and book parties to get there. Plus, it's one more motivator to help you increase your bookings and sales!



Helpful Numbers: Mary Kay Consultant Contact Center 800-272-9333

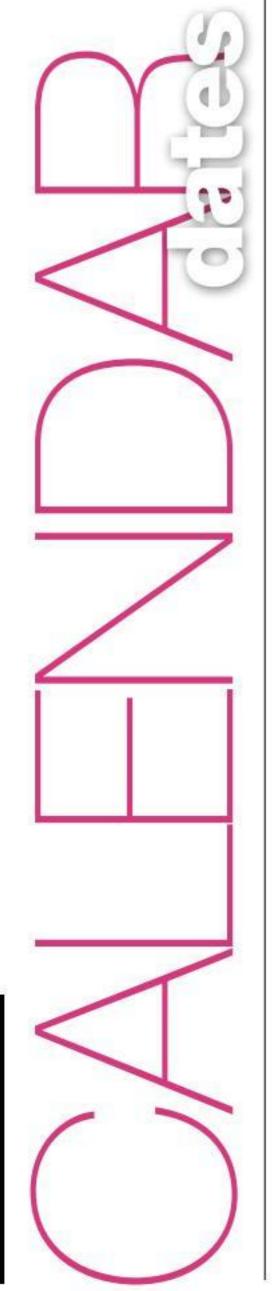
For questions regarding

Mary Kay® product orders,

Mary Kay InTouch®,

special events, product
information, etc.

Automated Information Line 800-454-1130 (24 hours)





"My definition of happiness is having something that you love to do, someone to love and something to look forward to."

Postmark cutoff for Independent Reauty Consultants to mail Commitment Forms to begin

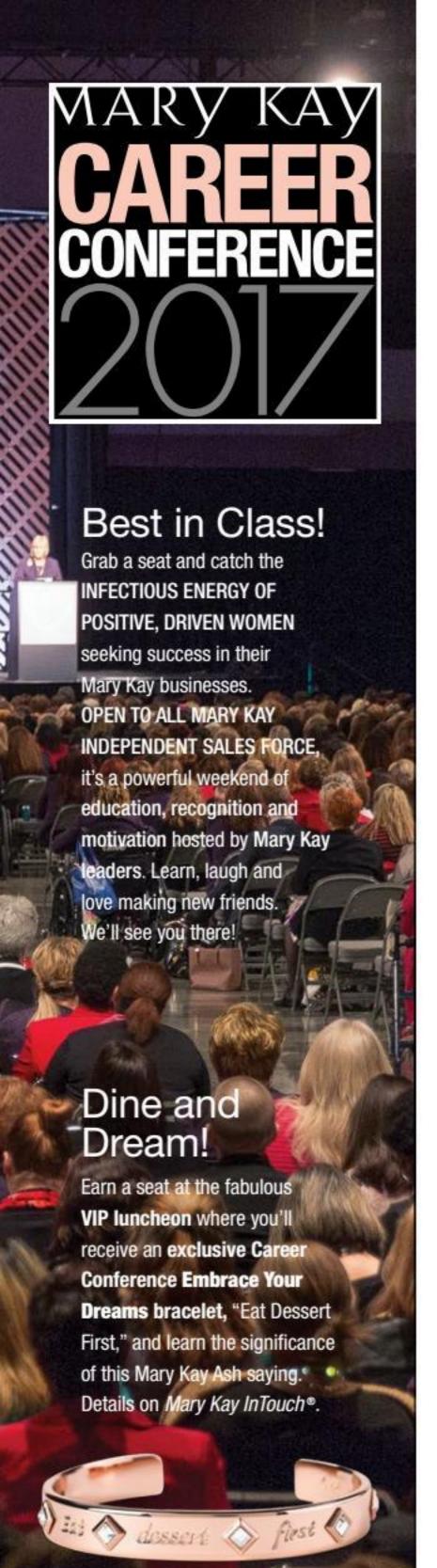
1	 Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month. Online Independent Sales Director-in-Qualification Commitment Form available beginning 12:01 a.m. Central time.
3	 Last day to submit online Independent Sales Director-in-Qualification Commitment Form. Commitment Form available until midnight Central time. Registration opens at 8:30 a.m. Central time for the second week of Career Conference (March 31-April 1 and April 2-3, 2017).
6	Registration opens at 8:30 a.m. Central time for the third week of Career Conference (April 7-8, 2017).
10	Early ordering of the new Spring 2017 promotional items begins for Star Consultants who qualified during the Sept. 16 – Dec. 15, 2016, quarter and Independent Beauty Consultants who enrolled in <i>The Look</i> for Spring 2017 through the <i>Preferred Customer Program</i> ^{sм} .
14	Valentine's Day
15	Spring 2017 Preferred Customer Program ^{sм} customer mailing of The Look begins. (Allow 7-10 business days for delivery.)
16	Spring 2017 promotion begins. Ordering of the new Spring 2017 promotional items available for all Independent Beauty Consultants.
20	Presidents Day. Postal holiday.
27	Last day of the month for Independent Beauty Consultants to place telephone orders.
28	Career Conference registration, cancellation, special needs request and hotel reservation deadline at 11:59 p.m. Central time.

Last day of the month for Independent Beauty Consultants to place online orders.

 Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail must be received today to count toward this month's production.

Online Independent Beauty Consultant Agreements accepted until midnight Central time.

APPLAUSE® magazine is published in recognition of and as information for members of the Mary Kay Inc. independent contractor sales organization, Independent National Sales Directors"), Independent Sales Directors"), Independent Sales Directors ("Sales Directors") and Independent Beauty Consultants ("Consultants") in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas. ©2017 Mary Kay Inc., Member: Direct Selling Association; Cosmetics, Toiletry and Fragrance Association. Mary Kay Inc., 16251 Dallas Parkway, P.O. Box 799045, Dallas, Texas 75379-9045, marykay.com.



Like a POWER BAR

for Your Business!

Fun, amazing education and adoring accolades coming to a city near you!

COST:

\$95 If received by Feb. 28, 2017. \$105 On-site, space permitting.

BONUS!

If you register and attend without canceling, you'll receive:

- \$40 wholesale/\$80 suggested retail credit toward your first April product order placed.
- \$195 Seminar 2017 registration fee vs. normal \$225.









Visit Mary Kay InTouch® for all the details!

WEEK 1 MARCH 24-25 Registration opens Jan. 31!

Bellevue, WA* Birmingham, AL Denver, CO* Lancaster, PA Oakland, CA* Pasadena, CA San Marcos, TX Springfield, MA* Tinley Park, IL*

WEEK 2 MARCH 31-APRIL 1

Registration opens Feb. 3

Atlantic City, NJ I Duluth, GA Galveston, TX* Irving, TX* Madison, WI Minneapolis, MN Ontario, CA** Pittsburgh, PA Virginia Beach, VA

APRIL 2-3, 2017

WEEK 3 APRIL 7-8 Registration opens Feb. 6

Charlotte, NC* Cincinnati, OH Kansas City, MO Lansing, MI Orlando, FL* Phoenix, AZ Sandy, UT

18 applause

Year of You Dreams

You're halfway through the Seminar year. Are you having the Year of Your Dreams?



What's Your Dream Goal?

Goal: Earn Embrace Your Dreams Challenge bracelets.

HOW TO ACHIEVE IT: Order \$600* or more in wholesale Section 1 products each month, and receive an exclusive bracelet featuring an inspiring Mary Kay Ash quote. Determine your average sales per party, then multiply that to determine how many parties you need to reach your \$600 in wholesale production. Doing this consistently also can lead to earning Seminar awards.

Goal: Become a Star Consultant each quarter.

HOW TO ACHIEVE IT: SELL. Start with the minimum \$1,800 in wholesale Section 1 orders = 1,800 points. If you achieve the Embrace Your Dreams bracelet each month of the quarter, you're also a star! Plus, each qualified new personal team member you add = 600 points. The higher the points, the bigger the Star Consultant prizes!

Goal: Earn the use of a Mary Kay Career Car.

HOW TO ACHIEVE IT: Learn the qualifications and start setting goals. The interactive Road Map to Grand Achiever Status is available on Mary Kay InTouch® to help you track your success!

Goal: Step up the Mary Kay career path.

HOW TO ACHIEVE IT:

- Attend unit meetings and set team-building goals with your Independent Sales Director.
- Find a partner and hold each other accountable.
- Create a goal poster and include your "why."
- Hold parties and share the Mary Kay opportunity.

Did You Know

As an Independent Sales Director you can:

- Earn unit commissions and a Unit Development Bonus.
- Be the first to learn about new products and promotions, plus have access to early ordering.
- Earn the use of a Mary Kay Career Car.
- Wear the beautiful Independent Sales Director suit.
- Attend Leadership.
- Enjoy the satisfaction that comes with leading others!









The \$600 or more wholesale Section 1 order requirement per month can be placed in one single order or placed in cumulative orders, as long as the orders are placed in the same calendar month. Customer Delivery Service, Guest Checkout and EZ Ship order amounts also will count toward your \$600 or more wholesale Section 1 requirement. You'll receive your bracelet inside your qualifying order. One bracelet per contest achiever each month.

est. Month. Ever!

EARN AND GROW.

These activities can help you get started.

FEBRUARY 2017 CALENDAR







































embrace YOUR DREAMS

Challenge runs July 1, 2016 - June 30, 2017



Earn the "If You Can Dream It, You Can Do It" bracelet Jan. 1 - 31, 2017.



single order or placed in cumulative orders, as long as the orders are placed in the same calendar month. Customer Delivery Service, Guest Checkout and EZ Ship order amounts also will count toward your \$600 or more wholesale Section 1 requirement. You'll receive your bracelet inside your qualifying order. One bracelet per contest achiever each month.

If you can dream it, you can do it.

Order \$600*or more in wholesale Section 1 products each month, and receive a bracelet featuring an inspiring Mary Kay Ash quote.

Looking for new ways to sell? Check out the Bundles of Love and other Valentine selling ideas throughout this issue!









Lucky 13! Mary Kay's favorite number

MARY KAY

You can sell 13 TimeWise® Miracle Sets® this month to earn the bracelet! (That's roughly three sets per week!)



MARY KAY® Mary Kay Inc.

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near you on
Page 18 and
get all the details
on Mary Kay
InTouch®.

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You're Going Places!

From Pasadena to Pittsburgh and places in between, we're coming to a city near you!

Join your Mary Kay sisters for a weekend of fun and giggles – education and inspiration – recognition and excitement!















Share what you can do with your Mary Kay business on social media. Post your "I Can" statement. This website can help you get started - marykay.twibbon.com.



Love Is Respect.

February Is Teen Dating Violence Awareness Month.

Since one in three teens will experience abuse in a dating relationship, Mary Kay's "text for help" program, powered by experts at loveisrespect, is a resource for teens and their parents. Text "loveis" to 22522 and be anonymously connected with a trained advocate.



Random Acts of Kindness

Feb. 17 is Random Acts of Kindness Day. Mary Kay Ash said, "Be a giver, not a getter. Do at least one good deed every day, one that you don't have to do." A few ideas:



, inside THIS

Happy Hearts

Lovely gifts at every price point - for gals and guys! pages 2-4

Head-Turners

Mary Kay Global Beauty Ambassador Luis Casco creates a gorgeous color look you can share. page 5

Box Office Hit

Independent Senior Sales Director and former actress Erika Insana shares how the Mary Kay opportunity was her dream role. Today she loves to share it with others.

pages 6-7

Love at First Sight

Beautiful skin starts with a daily skin care regimen. Help your customers get the glow and fall in love with their skin!

pages 14-15

Passion for Red!

Sell, earn, grow and propel your Mary Kay business. pages 16-17

Dare to Dream.

This is the Year of Your Dreams! With so many programs and tools at your fingertips, you can do it. page 18

Year of Your Dreams

What's your dream goal? See how you can achieve it and celebrate at Seminar 2017.

page 19

Fall in Love This Month.

Here's a fun calendar with action items to help you sell, earn and grow.

page 20

Warm Embrace

"If you can dream it, you can do it." Earn this bracelet in the Embrace Your Dreams Challenge.

page 21

Applause® Magazine Team: EDITOR-IN-CHIEF: LISA BOWER MANAGING EDITOR: ALESIA RITENOUR EDITORS: MEGHAN RAYBURN, ANUMITA GHOSH ART DIRECTOR: LIZ LEDESMA ACCOUNT MANAGER: NICOLE WILLIAMS SENIOR EDITORS: ROCHELLE WARE, JUANITA ALVAREZ-HERNÁNDEZ SPANISH MANAGING EDITOR: MARGARITA HERNÁNDEZ CONTRERAS SENIOR CORRESPONDENT: LINDSEY LANDY ART PRODUCER: SHARILYN GETZ SENIOR PRINT PRODUCER: JAN STEEL PRINT PRODUCERS: KIM RIND, ANITA TRENT CONSULTANT COMMUNICATIONS ASSISTANT: LIZ ESCALANTE SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: RENEÉ PEISER, PATTI CASAMASSIMA SENIOR PREPRESS ARTIST: RICHARD HUDSON SENIOR PROOFREADERS: PEGGY MEADOR, KIM ROLLINGS

ales of Love

Make Her Heart Happy. Gifts Under \$100!

February offers unlimited possibilities! Customers want gift options that won't wilt or add calories. And Mary Kay® products are the perfect fit.



Sealed With a Kiss Satin Lips® Set

Formulated with nourishing shea butter and white tea and citrus, these products leave dry, chapped lips behind, deliver moisturizing bliss in two easy steps.

- Shea Sugar Scrub exfoliates with natural sugar crystals. (Also sold separately, \$12)
- Shea Butter Balm leaves lips feeling satiny smooth and deeply moisturized. (Also sold separately, \$12)



Fresh Start

Say goodbye to dry skin, hello to fresh and clean. Set includes: Mary Kay® 2-In-1 Body

Wash & Shave and Mary Kay® Hydrating Lotion.



Love Potion Thinking of Love® Eau de Parfum

Fresh floral fragrance features a removable heart charm. Write a personal message on the love note that's included.



Tender Touch Satin Hands® Pampering Set includes White Tea & Citrus nourishing shea cream, White Tea & Citrus refining shea scrub and fragrancefree protecting softener in a giftable bag. Also sold separately:

- White Tea & Citrus Satin Hands® Nourishing Shea Cream, \$12
 - Fragrance-Free Satin Hands® Nourishing Shea Cream, \$12
 - Fragrance-Free Satin Hands® Pampering Set also available.

Party Ideas!

- Lip Love: Include lip glosses, lipsticks and lip liners.
- Palette Place: Display eye and cheek products.
- Skin Savvy: Let your customers try skin care.
- Fragrance Fun: Sample a fragrance array.

You'll find more on Mary Kay InTouch®.





Ready, Set, Go, \$53
Fill a Mary Kay® Compact
Mini (\$17) with three
Mary Kay® Mineral Eye
Color shades (\$8 each)
and a Mary Kay® Mineral
Cheek Color (\$12)

Add a lip color like *True*Dimensions®

Lipstick, \$18

Add drama with *Lash Intensity*® Mascara, \$18

\$89

It's a Wrap!

Order adorable cello gift bags and ribbon on MKConnections® starting at \$12 for 25 small bags.



Cha-Ching Last year consumers spent an average of \$142 on Valentine gifts, which rang up to nearly \$20 billion nationwide. And gifts are not just for a spouse/significant other. Roughly 55 percent spent on family members, 22 percent spent on friends and 20 percent spent on teachers. Share the love, and offer gift ideas for all! Source: National Retail Federation



Independent
Executive Senior
Sales Director
Rachael Bullock
Nicholasville, Ky.

Customer at 30,000 feet!

"I sat next to a gentleman on a recent flight. As we discussed upcoming Valentine's Day, I asked if he had a gift for his wife yet. I shared how I could create a special gift set — wrapped with a letter on each gift to spell I-L-O-V-E-Y-O-U. He could give her a gift every day leading up to Valentine's Day! He handed me \$200, his wife's name and address, and asked me to send her the set. He was so excited to surprise her!"

Ooh La La

"I believe most women want to be pampered and feel beautiful but they don't make it a priority." Here's what Christi does:

- CREATE INTRIGUE. Talk to guests before the party to find out what they want and how you can help.
- FUN, FUN, FUN. Educate but also create a happy place. Find ways to make guests smile!
- FOLLOW UP. The party is the first step in your customer relationship. Follow up within two days to book her second party. You also can send an eCatalog and call to see what interests her.



Independent Future
Executive Senior
Sales Director
Christi Campbell
Overland Park, Kan.



Independent Future Executive Senior Sales Director Kim Messmer Jasper, Ind.

Show Some Love.

Kim shares how she makes her customers feel important.

- BIRTHDAY MAKEOVERS. Celebrate with a personalized look. If a guest makes it a party, she can double the fun and earn an extra gift!
- SWEET TREATS. Add a yummy treat along with a sample or gift with purchase. Small gestures can make a big impact.
- VIP. Make her feel extra special with invitations to exclusive events like a sneak preview of the newest products, early entry to your holiday open house or other special offers throughout the year.

MAN tastic Gifts

Skin care superheroes to the rescue!



Independent Executive Senior Sales Director Chelsea Niederklein Wilsonville, Ore.

Manly Musts

Men are more self-conscious about their skin than you think! They dislike large pores and fine lines as much as women. In addition to the *MKMen*[®] line, don't be afraid to suggest the *TimeWise Repair*[®] *Volu-Firm*[®] Set, the *TimeWise*[®] Microdermabrasion Plus Set or the *Skinvigorate*[™] Cleansing Brush as men's gifts. Men love "mampering" (man + pampering), and you have what they want!

He Wants

Defense against dirt, sweat and oil.

Protection against harmful UV rays.

To firm the look of skin around eyes.

He Needs

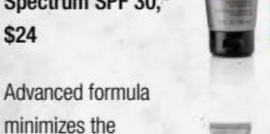
Thorough cleanser that's also gentle:

MKMen® Daily

MKMen® Daily Facial Wash, \$16

Facial hydration and sun protection:

MKMen® Advanced Facial Hydrator Sunscreen Broad Spectrum SPF 30,* \$24



MKMen® Advanced Eye Cream, \$26

appearance of fine

lines and wrinkles:

Macho Stats[†]

U.S. sales for men's personal care products are expected to reach nearly \$5 billion by 2019, making it one of the fastest-growing segments in the beauty industry.

Muscle Mania

- Host a Man, Oh Man! party to help your customers find perfect Valentine's Day or other gifts for the men in their lives. Email the Men's eCatalog and follow up a few days later to get their orders.
- Find great selling ideas on the Mary Kay® Video Lounge on Mary Kay InTouch®.

Bundles



Daily Double, \$27



Dynamic Duo, \$50

Scents of Style



Tribute® for Men Spray Cologne, \$28



Cologne Spray, \$38



MK High Intensity® Sport Cologne Spray, \$40



MK High Intensity Ocean® Cologne Spray, \$42



Cityscape® Cologne Spray, \$50



True Original® Cologne Spray, \$36



MK High Intensity® Cologne Spray, \$40

Helo, Gorgeous!

Luis Creates a Valentine's Day-Inspired Look

You Can Share With Confidence!

#SweetAndBold

She loves makeup and is not afraid of a little smoky eye with a bold lip. She wants to be noticed!

Mary Kay® Cream Eye Color, \$14



 Mary Kay® Mineral Eye Color, \$8 each



 Mary Kay® Gel Semi-Matte Lipstick, \$18



Get this look. \$78





For the Win! Here's a script you can use with your customers:

"I just received a gorgeous new Valentine-inspired color look from Mary Kay Global

Beauty Ambassador Luis Casco. You've

probably seen him on Project Runway®!

I'd love to show you and help you look and feel even more beautiful! How's _(insert day) at (time) ?"

applause 5



Powerful Pink Mary Kay® Gel Semi-Matte Lipstick in Powerful Pink looks great on any skin tone as seen here on Independent Beauty Consultants sampling it for the first time at Seminar 2016!

Great Color Add-ons!

- Mary Kay® Brush Collection
- Mary Kay® Oil-Free Eye Makeup Remover
- Mary Kay® Eye Primer



All prices are suggested retail.

Add a Mary Kay® mascara

to complete her look!

Project flunway* is a registered trademark of Fashion Cents LLC.



Independent Senior Sales Director Erika Insana Montclair, N.J.

Dream Performance

Erika's Accolades:

Two-Time Triple Star Achievement • Six-Time Sales
Director Queen's Court of Personal Sales • Six-Time
Queen's Court of Sharing • \$350,000 Highest Unit
Circle • Four-Time Double Star Achievement
• Three-Time Premier Club Achiever • Cadillac Achiever

Before discovering her love for Mary Kay, Independent
Senior Sales Director Erika Insana had moved to New
York to pursue her acting dreams. It was there that she fell
in love, got married and eventually moved to the suburbs to
raise her three children.

"After my kids were born, I was mostly a stay-at-home mom, but I also worked as a freelance acting teacher." That's when Erika attended her first Mary Kay® party. "I was hesitant because I was loyal to another makeup brand. We had a financial need for me to work, but I knew a job with long hours would pull me away from my kids. And I had no skills other than food service, acting and tap dancing!"

No Part Too Small

Erika bought products at the party and made an instant connection with her Independent Beauty Consultant who showed Erika what was possible with a Mary Kay opportunity. "Two things instantly resonated with me: one was the potential earnings and flexibility, the other was God first, family second and career third. I was nervous and scared, but I decided to go for it."



The Big Break

"Maybe this was 'the opportunity' I was searching for! I was a makeup lover and understood the importance of good skin care. I felt like God was throwing a brick at my head to wake me up to the possibilities."

Erika signed her Independent Beauty Consultant Agreement in October 2008. "At first, I focused on earning extra spending money," she says. "But the more I went to the unit meetings and held parties, the more I fell in love with the culture, the women, the positivity and the prizes! I thought I was a happy person before, but these women had the inside track to joy! I felt accepted, appreciated, welcomed and loved. I learned that Independent Senior National Sales Director Cynthia Gress and her team were the real deal. And that I could create a powerful and profound business, and would be supported every step. What a gift!"

Two years later in April 2010, Erika debuted as an Independent Sales Director, and she hasn't looked back since.

Her New Stage

Erika believes everything happens at the party – book, sell and team-build. "I focus on skin care (*TimeWise*" *Miracle Set*" and foundation match). What a gift to show a woman just how beautiful she is. It's easy to sell what you love, so I strongly encourage my team members to try everything. The products they love will most likely be their best-sellers.

"After the class, I meet with each guest, take care of any sale, book her follow-up appointment, grab a guest list and offer information on the opportunity."







entrepreneur
and all that
goes with it.
But helping
others and
watching them
grow – that's
the best part!

Audience Participation

"Most of my new team members come from my classes.

I pay close attention and have usually preprofiled each guest so I have an idea of what makes her tick before I even meet her. If she's open to it, I set a time to connect with her in the next 24 to 48 hours. I believe the Mary Kay opportunity is amazing, and every woman can benefit in some way.

"The skin care class is the most effective and profound commercial for what we do. Right after my I-story, I say, 'Mary Kay said that there is a new Independent Beauty Consultant at every class, and she also said that quality women attract other quality women. So just watch me and see if you can see yourself doing what I do.' Seed planted. Full circle.

"It is imperative that I learn what new Independent Beauty
Consultants want so I can help them work to get it. I get
them holding skin care parties as quickly as possible.
I want them to experience early wins. My education and
tips are personal to each woman and her situation."

Encore Performance

"One tip I share is to show up to everything. In order to soar in your Mary Kay business, I advise that you tie your heart to the opportunity and the women. You cannot engage the heart when you sit in front of a computer screen! You've got to experience the meetings, events, culture, sisterhood, joy — everything!"

The thing Erika loves most about her Mary Kay business? "I get to help enrich the lives of other women. And because of my willingness to work and be mentored by Cynthia, my life has profoundly changed. I now have the honor of transferring what I have been taught and to pay it forward. I LOVE being an entrepreneur and all that goes with it. But helping others and watching them grow – that's the best part!"